ALPENA
COMMUNITY COLLEGE

665 Johnson Street
Alpena, MI 49707-1495

(989) 356-9021
www.alpenacc.edu

Alpena Community College
Fiscal Year 2027 General Fund Budget

As Approved by the Board of Trustees on June 18, 2026

The General Operating Fund provides the resources necessary to support the College's day-to-day operations. Several key economic factors influence the FY 2027 budget. State appropriations are projected at $6,928,181, representing no increase from FY 2026 and accounting for 37.3% of total projected revenue.

Student enrollment in FY 2027 is expected to decline slightly, primarily due to the conclusion of the MCCA/MDOC grant. This follows modest growth in FY 2026, during which contact hours increased by 1.2% over FY 2025. As a result, tuition and fee revenue is projected at $7,632,277, comprising 41.2% of total revenue.

Local property tax revenue is anticipated to increase by 4.5%. The FY 2027 property tax budget totals $3,700,330 and requires the full utilization of the voter-approved 2.5 mill levy, adjusted to 2.4687 mills due to the Headlee Amendment rollback. This revenue source represents 19.7% of the total budget. Given current projections and funding constraints, it is expected that the full available levy will be required to sustain operations for the foreseeable future.

Pay increases for all bargaining units will be at a step, if available, as contractually obligated. The College's health care cost increases are capped at 2.9% for calendar year 2026 and 3.0% for calendar year 2027 due to continued legislative action.

Therefore, the 2026-2027 year will require continued close monitoring of the budget throughout the entire year, and adjustments may be necessary to be brought before the Board of Trustees. In addition, the College will focus on accomplishing the following objectives:

1) Provide an adequate schedule of course offerings to serve a projected annualized enrollment of approximately 1,800 enrollees (1,100 FYES)
2) Continue the assessment process of assuring the delivery of quality instruction and student services programs in preparation for the upcoming HLC reaccreditation.
3) Continue refinement of selected career programs to ensure that the offerings are attuned to modern technology and graduates are job-ready.
4) Provide more defined and focused attention to recruitment, admission, and retention activities in all areas through the marketing plan and student support services, including the ACC Foundation.

5) Further increase enrollments and refine services to be delivered by the Oscoda Campus that will meet the needs of Iosco County and the surrounding area.
6) Further implement personnel realignments to continue to improve the effectiveness of the capacity to deliver educational and support services.
7) Address the needs of our current and new K-12 partners and the home-schooled students for early college and dual enrollment.
8) Maintain and upgrade campus facilities and infrastructure while assessing the Campus Master Plan, taking into consideration the future use of the College's full 680 acres.
9) Continue implementing and developing other aspects of the College's strategic plan.

The various objectives specified have been identified with input from the Strategic Planning and Budgeting Committee and will be achieved through the proposed financial plan for the General Operating Fund for 2026-2027.

ALPENA COMMUNITY COLLEGE

2026-2027 Proposed Budget

Proposed Revenue Budget — General Operating Fund

Description	Budget 2025-2026	Proposed Budget 2026-2027
Property Taxes	$ 3,541,050	$ 3,700,331
Tuition/Fees	7,321,966	7,632,277
State Aid	6,928,181	6,928,181
Other	282,254	293,590
Totals	$ 18,073,451	$ 18,554,379

Proposed Expenditure Budget — General Operating Fund

Description	Budget 2025-2026	Proposed Budget 2026-2027
Fine Arts	$ 363,005	$ 380,285
Communications	982,739	892,201
Social Sciences	686,377	700,562
Mathematics	713,825	740,454
Sciences	1,053,912	1,093,927
Physical Education	16,194	17,092
Health Education	3,852	4,066
Business	325,106	352,430
Data Processing / Computer Science	271,065	223,419
Secretarial & Office	93,957	97,118
Law Enforcement / Public Service	175,906	199,527
Media Production Technology	0	0
Design Technology	191,800	107,154
Mechanical Trades & Service Technology	508,210	519,590
Construction Trades Technology	318,017	338,172
Electrical & Electronic Trades	1,000,563	997,018
Apprenticeship Instruction	40,240	36,420

ALPENA COMMUNITY COLLEGE

2026-2027 Proposed Budget

Proposed Expenditure Budget — General Operating Fund, Continued

Description	Budget 2025-2026	Proposed Budget 2026-2027
Marine	100,861	101,159
Electrical Bachelors	165,046	149,725
Nursing	1,215,181	1,395,931
Other Health Related	17,920	5,703
Learning Labs	1,500	1,500
Career Guidance	4,127	4,357
Library / Media Services	254,660	233,503
Off-Campus Admin. / Oscoda Campus	266,133	293,994
Instruction Administration	1,170,940	1,166,914
Student Services	226,870	230,167
Financial Aid	574,780	593,139
Admissions / Records	775,675	788,042
Data Processing	1,400,922	1,367,551
General Administration	507,568	517,702
Word Processing and Copiers	27,091	27,731
Institutional Administration	1,380,309	1,446,277
Public Relations	313,513	319,698
Resource Development	312,771	386,639
Physical Plant	1,956,980	2,051,664
Transfers	655,837	773,548
Total	$ 18,073,451	$ 18,554,379

Unrestricted General Operating Fund Balance	Budget 2025-2026	Proposed Budget 2026-2027
Beginning Balance	$ 2,964,731	$ 2,964,731
Transfer From Fund Balance	0	0
Ending Balance	$ 2,964,731	$ 2,964,731

Designated Fund, 2026-2027

The Designated Fund encompasses a variety of funds that service the non-curricular activities of students, staff, and faculty. Specifically, this fund supports activities in five categories:

<u>Athletics/Student Activities</u>

All co-curricular activities of the institution are supported from this budget, which derives its revenue primarily from transfers from the general fund and a student services fee that the student pays upon enrolling in classes at the College. The budget provides support for a broad range of student needs, including athletics, student activities, and the Wellness Center.

<u>Workforce Development</u>

Workforce Development is charged with carrying out a varied array of contracted services for area business and industry. The World Center for Concrete Technology falls under its supervision.

<u>Special Events/Staff Development</u>

Each year the College supports a wide range of activities that enhance the capacity of our staff to be more productive and valuable employees. Additionally, the College is able to support special events to assist the College in better communicating its leadership role to the service area (e.g. Science Olympiad).

<u>Madeline Briggs University Center</u>

In order to provide additional educational opportunities for our graduates who wish to stay close to home, the Madeline Briggs University Center is available for partnerships with four-year institutions to offer classes on campus. It is also home to the Association of Lifelong Learners, a partner in education offering a wide variety of learning opportunities and activities for the community.

<u>Technology</u>

This fund is for the acquisition of new or updated technology (e.g. updating computer labs, replacing servers, VCS equipment, etc.). It also funds classroom software such as Blackboard, the College's Learning Management System. Additionally, it is used to provide Technology Improvement Fund grants to update classroom technology.

ALPENA COMMUNITY COLLEGE

2026-2027 Proposed Budget — Designated Fund

Athletics/Student Activities

Proposed Revenue Budget	Budget 2025-2026	Proposed Budget 2026-2027
Fees	$ 200,700	$ 209,287
Gate Receipts / Miscellaneous	5,000	5,000
Fitness Wellness Center Fees	12,000	12,000
Donations	0	0
Transfers	449,131	477,299
Total Revenues	$ 666,831	$ 703,586

Proposed Expense Budget	Budget 2025-2026	Proposed Budget 2026-2027
Administration	$ 150,943	$ 188,023
Men's Basketball	42,956	39,956
Women's Basketball	42,956	39,956
Women's Volleyball	22,751	25,751
Women's Softball	44,700	41,700
Baseball	44,700	48,700
Men's Cross Country	16,530	16,030
Women's Cross Country	17,030	16,530
Men's Soccer	40,600	37,600
Women's Soccer	40,600	37,600
E-Sports	7,604	7,604
Subtotal (Athletics)	471,370	499,450
Fitness Wellness Center	185,461	194,136
Campus Activity Board	10,000	10,000
Subtotal (Student Activities)	195,461	204,136
Total Expenses	$ 666,831	$ 703,586

ALPENA COMMUNITY COLLEGE

2026-2027 Proposed Budget — Designated Fund (Continued)

Workforce Development

Proposed Revenue Budget	Budget 2025-2026	Proposed Budget 2026-2027
Sales & Services	$ 319,943	$ 389,135
Facility Rental	6,000	3,000
Transfers	116,877	223,630
Total Revenue	$ 442,820	$ 615,765

Proposed Expense Budget	Budget 2025-2026	Proposed Budget 2026-2027
Wages	$ 136,752	$ 231,101
Fringe Benefits	62,591	89,463
Contract Services	76,799	83,646
Supplies	47,865	52,524
Travel	1,935	1,935
Transfers	116,877	157,096
Total Expenses	$ 442,820	$ 615,765

Special Events/Staff Development

Proposed Revenue Budget	Budget 2025-2026	Proposed Budget 2026-2027
Special Events - Gen. Fund Transfer	$ 6,000	$ 6,000
Staff Development - Gen. Fund Transfer	16,000	16,000
Total Revenues	$ 22,000	$ 22,000

Proposed Expense Budget	Budget 2025-2026	Proposed Budget 2026-2027
Special Events - Supplies / Awards	$ 6,000	$ 6,000
Staff Development - Workshops / Grants	16,000	16,000
Total Expenses	$ 22,000	$ 22,000

ALPENA COMMUNITY COLLEGE

2026-2027 Proposed Budget — Designated Fund (Continued)

Madeline Briggs University Center

Proposed Revenue Budget	Budget 2025-2026	Proposed Budget 2026-2027
Sales and Service	$ 1,700	$ 1,700
Transfer	3,400	3,400
Total Revenues	$ 5,100	$ 5,100

Proposed Expense Budget	Budget 2025-2026	Proposed Budget 2026-2027
Other	$ 5,100	$ 5,100
Transfer	0	0
Total Expenses	$ 5,100	$ 5,100

Technology

Proposed Revenue Budget	Budget 2025-2026	Proposed Budget 2026-2027
Technology Fee	$ 243,102	$ 246,987

Proposed Expense Budget	Budget 2025-2026	Proposed Budget 2026-2027
Transfer	0	3,885
Equipment and Services	243,102	243,102
	$ 243,102	$ 246,987

TOTAL DESIGNATED FUND	Budget 2025-2026	Proposed Budget 2026-2027
Revenue	$ 1,379,853	$ 1,593,438
Expense	$ 1,379,853	$ 1,593,438

Auxiliary Enterprises Fund, 2026-2027

The Auxiliary Enterprises Fund consists of those activities that directly generates revenue to accomplish their objectives. The following five areas constitute “enterprises” within the fund:

College Bookstore

The Bookstore continues to contribute a high level of service to the College community. The Bookstore is now operating under a third party, Follett. The bookstore projects a $7,000 sales commission contribution to the General Fund.

Food Service

The College has contracted with Fremont Catering of Alpena, Michigan, for the operation of the cafeteria. A management fee of $10,000 per year is budgeted out of the vending proceeds and General Funds.

Auto Service

The College operates various special services keyed to individual instructional areas to improve the economic viability and quality of life throughout Northeast Michigan. There are $30,000 in services to be delivered in FY27.

Transportation

Transportation covers all College functions related to the use of College-owned vehicles and is paid for through interdepartmental transfers. The revenue budget for 2026-2027 activities is estimated at $7,000.

Housing

Upon completion of the new student housing facility, the College will have 24 units of affordable housing available, accommodating up to 96 students. The College will charge $6,000 per student per academic year for existing units and $6,900 for newly constructed units. Total rental income is projected at approximately $557,700. Housing expenses include the ongoing operating costs associated with all 24 units. The budget also includes a transfer of $156,730 to support principal and interest payments on both new and existing debt service.

Solar Array

Beginning in FY 2027, the College anticipates commencing operations of a six acre solar array. The system will generate electricity for sale to Alpena Power Company, which will compensate the College in accordance with the terms outlined in the Power Purchase Agreement. The array is expected to generate approximately $65,000 in net revenue, with projected expenses and transfers of $45,520.

ALPENA COMMUNITY COLLEGE

2026-2027 Proposed Budget — Auxiliary Enterprises Fund

Bookstore

Proposed Revenue Budget	Budget 2025-2026	Proposed Budget 2026-2027
Book Sales (Commission)	$ 7,000	7,000
Total Revenues	$ 7,000	$ 7,000

Proposed Expense Budget	Budget 2025-2026	Proposed Budget 2026-2027
Transfers	7,000	7,000
Total Expenses	$ 7,000	$ 7,000

Food Service

Proposed Revenue Budget	Budget 2025-2026	Proposed Budget 2026-2027
Sales & Service	$ 3,000	$ 3,000
Transfer	7,000	7,000
Total Revenues	$ 10,000	$ 10,000

Proposed Expense Budget	Budget 2025-2026	Proposed Budget 2026-2027
Contract Service	$ 10,000	$ 10,000
Total Expenses	$ 10,000	$ 10,000

ALPENA COMMUNITY COLLEGE

2026-2027 Proposed Budget — Auxiliary Enterprises Fund (Continued)

Auto Service

Proposed Revenue Budget	Budget 2025-2026	Proposed Budget 2026-2027
Sales and Service	$ 30,000	$ 30,000
Total Revenues	$ 30,000	$ 30,000

Proposed Expense Budget	Budget 2025-2026	Proposed Budget 2026-2027
Cost of Goods / Services Sold	$ 30,000	$ 30,000
Total Expenses	$ 30,000	$ 30,000

Transportation

Proposed Revenue Budget	Budget 2025-2026	Proposed Budget 2026-2027
Total Revenues	$ 7,000	$ 7,000

Proposed Expense Budget	Budget 2025-2026	Proposed Budget 2026-2027
Maintenance	$ 7,000	$ 7,000
Total Expenses	$ 7,000	$ 7,000

ALPENA COMMUNITY COLLEGE

2026-2027 Proposed Budget — Auxiliary Enterprises Fund (Continued)

Solar

Proposed Revenue Budget	Budget 2025-2026	Proposed Budget 2026-2027
Energy Sales	$ -	$ 70,000
Early Termination Deposit	0	(7,500)
Total Revenues	$ -	$ 62,500

Proposed Expense Budget	Budget 2025-2026	Proposed Budget 2026-2027
Services	0	$ 7,800
Utilities	0	$ 720
Maintenance and Other	0	$ 12,000
Transfer to General Fund	0	$ 25,000
Total Expenses	$ -	$ 45,520

ALPENA COMMUNITY COLLEGE

2026-2027 Proposed Budget — Auxiliary Enterprises Fund (Continued)

Housing

Proposed Revenue Budget	Budget 2025-2026	Proposed Budget 2026-2027
Apartment Rental	$ 311,700	$ 494,880
Apartment Application Fee	8,000	8,820
Total Revenues	$ 319,700	$ 503,700

Proposed Expense Budget	Budget 2025-2026	Proposed Budget 2026-2027
Wages	$ 88,977	$ 100,477
Fringe Benefits	25,357	$ 27,788
Services	5,200	$ 7,800
Utilities	31,500	$ 50,000
Maintenance and Other	29,300	$ 32,300
Transfer to Plant Fund	214,089	$ 214,089
Depreciation and Interest	156,730	$ 190,740
Total Expenses	$ 551,153	$ 623,193

TOTAL AUXILIARY ENTERPRISES FUND	Budget 2025-2026	Proposed Budget 2026-2027
Revenue	$ 373,700	$ 620,200
Expense	$ 605,153	$ 722,713

Restricted Fund, 2026-2027

Various external grants from both private (for example, foundations) and public (for example, state and federal) sources support several activities of the College that are critical to providing quality educational experiences for our students. Funding has been in place for many years for Educational Talent Search (ETS), the only remaining TRIO grant at the College. It should be noted that funding for various student aid programs (for example, Pell, SEOG, and others) is also classified in the Restricted Fund.

The College also continues to receive annual funding through the federal Perkins grant, as well as the Michigan College and Career Access Network CET grant. The Strengthening Institution Program Grant (SIP) concluded in September 2025. The College continues to manage a $2.0 million ADN BSN Grant that runs through September 2026. Lastly, the College was awarded a $4.6 million Renewable Energy EIED Infrastructure Grant through the Michigan Public Service Commission to construct a six-acre solar array on College property. Construction was completed in August 2026, and the array is expected to be operational beginning in FY 2027.

ALPENA COMMUNITY COLLEGE

2026-2027 Proposed Budget — Restricted Fund

TRIO Grant (Talent Search)

Proposed Revenue Budget	Budget 2025-2026	Proposed Budget 2026-2027
Grant Funds	$ 277,305	$ 238,579
Indirect Cost Recovery	(18,857)	(19,086)
Total Revenues	$ 258,448	$ 219,493

Proposed Expense Budget	Budget 2025-2026	Proposed Budget 2026-2027
Wages / Salaries	$ 142,985	$ 148,643
Fringe Benefits	83,642	31,145
Supplies and Other	31,822	39,705
Total Expenses	$ 258,449	$ 219,493

RE-EIED Grant

Proposed Revenue Budget	Budget 2025-2026	Proposed Budget 2026-2027
Grant	$ 3,420,000	$ 707,980
Total Revenue	$ 3,420,000	$ 707,980

Proposed Expense Budget	Budget 2025-2026	Proposed Budget 2026-2027
Personnel	$ 342,000	$ 161,619
Contracted Services	3,078,000	546,361
Total Expenses	$ 3,420,000	$ 707,980

ALPENA COMMUNITY COLLEGE

2026-2027 Proposed Budget — Restricted Fund (Continued)

ADN-BSN Grant

Proposed Revenue Budget	Budget 2025-2026	Proposed Budget 2025-2026
Federal Grant	$ 409,554	$ 457,355
Total Revenue	$ 409,554	$ 457,355

Proposed Expense Budget	Budget 2025-2026	Proposed Budget 2025-2026
Salary	$ 129,028	$ 144,364
Fringe Benefits	64,117	141,333
Contracted Services	87,249	40,041
Equipment	125,000	125,000
Other	4,160	6,616
Total Expenses	$ 409,554	$ 457,355

ALPENA COMMUNITY COLLEGE

2026-2027 Proposed Budget — Restricted Fund (Continued)

Perkins Vocational/Applied Technical Education

	Budget 2025-2026	Proposed Budget 2026-2027
Special Populations Grant Funds	$ 49,400	$ 51,345
Instructional Equipment Grant Funds	39,170	33,871
College Local Leadership Grant Funds	9,200	9,200
Total Revenues	$ 97,770	$ 94,416

Proposed Expense Budget	Budget 2025-2026	Proposed Budget 2026-2027
Special Populations Wages	$ 31,666	$ 29,930
Special Populations Fringe Benefits	17,734	21,415
Special Populations Travel	0	0
Subtotal	49,400	51,345
Instructional Equipment	$ 39,170	$ 33,871
College Local Leadership	$ 9,200	$ 9,200
Total Expenses	$ 97,770	$ 94,416

ALPENA COMMUNITY COLLEGE

2026-2027 Proposed Budget — Restricted Fund (Continued)

CET Grant

Proposed Revenue Budget	Budget 2025-2026	Proposed Budget 2026-2027
State Support	$ 45,000	$ 45,000

Proposed Expense Budget	Budget 2025-2026	Proposed Budget 2026-2027
Wages / Salaries	$ 29,387	$ 35,233
Fringe Benefits	15,192	8,334
Other	421	1,433
Total Expenses	$ 45,000	$ 45,000

College Work Study

Proposed Revenue Budget	Budget 2025-2026	Proposed Budget 2026-2027
Grants	$ 30,000	$ 30,000

Proposed Expense Budget	Budget 2025-2026	Proposed Budget 2026-2027
Student Wages	$ 30,000	$ 30,000

ALPENA COMMUNITY COLLEGE

2026-2027 Proposed Budget — Restricted Fund (Continued)

Pell Grant

Proposed Revenue Budget	Budget 2025-2026	Proposed Budget 2026-2027
Federal Grant	$ 1,425,000	$ 1,950,000

Proposed Expense Budget	Budget 2025-2026	Proposed Budget 2026-2027
Awards	$ 1,425,000	$ 1,950,000

Supplemental Education Opportunity Grant

Proposed Revenue Budget	Budget 2025-2026	Proposed Budget 2026-2027
Federal Grant	$ 58,000	$ 58,000

Proposed Expense Budget	Budget 2025-2026	Proposed Budget 2026-2027
Awards	$ 58,000	$ 58,000

TOTAL RESTRICTED FUND	Budget 2025-2026	Proposed Budget 2026-2027
Revenue	$ 5,743,773	$ 3,562,243
Expense	$ 5,743,773	$ 3,562,243

Capital Equipment/Building Maintenance Fund, 2026-2027

The Capital Equipment and Building Maintenance Fund provides the financial resources necessary to carry out critical projects identified through the College's planning process, supporting the preservation and enhancement of its capital assets. Over the past five years, significant progress has been made in this area, with more than 100 individual projects completed.

A substantial portion of institutional equipment purchases will be funded through this account rather than the College's General Operating Fund, with acquisitions benefiting the institution as a whole. In addition, the Board-authorized facility fee is allocated to this fund to support the College's long-term capital needs.

Planned equipment purchases for FY27 include upgrades to computer and VCS systems, as well as snow removal and grounds maintenance equipment. Major FY27 projects include replacing the pavers in front of the World Center for Concrete Technology and repairing or replacing the air conditioning units in the BTC Commons and Newport Center buildings.

ALPENA COMMUNITY COLLEGE

2026-2027 Proposed Budget

2026-2027 Capital Equipment/Building Maintenance Fund

Proposed Revenue Budget	Budget 2025-2026	Proposed Budget 2026-2027
Facilities Fee	$ 171,679	$ 179,217
Transfer from General Fund	177,706	197,715
Transfer	0	0
Mandatory Transfer	0	0
Total Revenues	$ 349,385	$ 376,932

Proposed Expense Budget	Budget 2025-2026	Proposed Budget 2026-2027
Equipment	$ 45,000	$ 175,000
Contract Services - Renovations	150,000	89,932
Buildings	116,000	112,000
Debt Service Transfer	0	0
Total Expenses	$ 311,000	$ 376,932

Plant Fund, 2026-2027

The Plant Fund is the depository for various state/local grants that are directed toward the construction of capital projects. The new student housing unit has an estimated total project cost of $4,700,000 and has received federal support in the form of a $1,750,000 congressionally directed spending item managed through the USDA Rural Development - Community Facilities program. The project will expand the capacity of student housing at ACC by more than 50%, with construction scheduled to conclude in the summer of 2026.

ALPENA COMMUNITY COLLEGE

2026-2027 Proposed Budget

2026-2027 Plant Fund

Proposed Revenue Budget	Budget 2025-2026	Proposed Budget 2026-2027
State Funding	$ 837,286	$ 837,286
Transfer from Housing Fund	214,089	214,089
Installment Purchase Agreement	1,150,000	1,150,000
Federal Funding	1,750,000	1,750,000
Donations	748,625	748,625
Total Revenues	$ 4,700,000	$ 4,700,000

Proposed Expense Budget	Budget 2025-2026	Proposed Budget 2026-2027
Professional Fees	$ 400,000	$ 400,000
Site Improvements	250,000	250,000
Construction in Progress	4,050,000	4,050,000
Equipment	0	0
Total Expenses	$ 4,700,000	$ 4,700,000

Debt Service Fund, 2026-2027

The College entered into an Installment Purchase Agreement in May 2017 to acquire the College Park Apartments for $680,000, to be paid over 20 years. The agreement requires annual principal payments of $34,000 and semi-annual interest payments at a rate of 3.12%.

In addition, a new $1,000,000 installment purchase agreement was initiated in FY26 to support the development of new student housing. This 10-year agreement includes annual principal payments of $100,000 and semi-annual interest payments at a rate of 4.89%.

ALPENA COMMUNITY COLLEGE

2026-2027 Proposed Budget

2026-2027 Debt Service Fund

Proposed Revenue Budget	Budget 2025-2026	Proposed Budget 2026-2027
Transfer Facility Fee	$ -	$ -
Transfer Housing Fund	156,730	190,740
Total Revenues	$ 156,730	$ 190,740

Proposed Expense Budget	Budget 2025-2026	Proposed Budget 2026-2027
Principal	$ 94,000	$ 134,000
Interest	62,730	56,740
Total Expenses	$ 156,730	$ 190,740