# Alpena Community College Fiscal Year 2020 Budget

As Approved by the Board of Trustees on June 19, 2019

### **General Operating Fund, 2019-2020**

The General Operating Fund provides those resources necessary to carry out the day-to-day activities of the College. Several major economic factors impact FY 2020 budgeting. State aid is estimated to increase 1.5% over the FY 2019 level, property taxes are estimated to increase by 2.4%, and student enrollment may decrease by 3% due to high graduation rates in recent years and more available employment. Pay increases for all bargaining units will be at a step, if available, as contractually obligated. There will be a 1.94% increase in the State's retirement system contribution starting in October as compared to last year's budget. The College's health care cost increases are capped at only 2% due to continued legislative action. Therefore, the 2019-2020 year will still require continued close monitoring of the budget throughout the entire year. In addition, the College will focus on accomplishing the following objectives:

- 1) Provide an adequate schedule of course offerings to serve a projected annualized enrollment of approximately 2,300 enrollees (1,000 F.T.E.)
- 2) Continue the assessment process of assuring the delivery of quality instruction and student services programs.
- 3) Continue refinement of selected career programs to assure that the offerings are attuned to modern technology and graduates are job ready.
- 4) Provide more defined and focused attention to recruitment and admission and retention activities in all areas through the marketing plan.
- 5) Further increase enrollments and refine services to be delivered by the Oscoda Campus that will meet the needs of Iosco County.
- 6) Further implement personnel realignments to continue to improve the effectiveness of the capacity to deliver education services.
- 7) Address the needs of our K-12 partners and the home schooled students in the area of early college and dual enrollment.
- 8) Reassess the Campus Master Plan while considering the future use of the College's full 680 acres.
- 9) Continue implementing other aspects of the College's strategic plan.

The various objectives specified have been identified with input from the Strategic Planning and Budgeting Committee and will be achieved through the proposed financial plan for the General Operating Fund for 2019-2020.

## 2019-2020 Proposed Revenue Budget - General Operating Fund

Description	7	Budget 2018-2019	Proposed Budget 2019-2020		
Taxes Tuition/Fees State Aid Other/Miscellaneous	\$	2,610,574 5,912,970 5,830,365 161,235	\$	2,673,240 6,033,082 5,916,080 158,895	
Totals	\$	14,515,144	\$	14,781,297	

### 2019-2020 Proposed Expenditure Budget - General Operating Fund

Description	Budget 18-2019	Proposed Budget 019-2020
Fine Arts	\$ 369,948	\$ 249,255
Communications	826,165	856,568
Social Sciences	638,363	669,172
Mathematics	619,265	641,949
Sciences	1,129,846	1,243,771
Physical Education	20,649	20,927
Health Education	7,993	5,408
Business	255,891	286,421
Data Processing / Computer Science	250,092	263,892
Secretarial & Office	225,441	100,386
Law Enforcement / Public Service	116,951	105,449
Media Production Technology	8,200	8,200
Design Technology	154,663	154,434
Mechanical Trades & Service Technology	384,912	381,785
Construction Trades Technology	292,315	294,815
Electrical & Electronic Trades	485,282	540,295
Apprenticeship Instruction	47,325	47,951

<u> 2019-2020 Proposed Expenditure Budget – General Operating Fund – Continued</u>

Description	Budget 2018-2019	Proposed Budget 2019-2020
Marine	62,251	70,426
Electrical Bachelors	139,623	145,829
Nursing	747,927	799,165
Other Health Related	128,029	129,986
Traditional Classroom	6,661	12,168
Learning Labs	20,649	20,927
Career Guidance / College Skills	4,663	4,732
Library / Media Services	241,648	237,658
Off-Campus Admin. / Huron Shores	181,411	231,151
Instruction Administration	973,528	887,467
Student Services	160,295	168,610
Financial Aid	507,291	495,185
Admissions / Records	630,912	648,372
Data Processing	854,882	976,361
General Administration	361,903	374,539
Word Processing	55,210	50,733
Institutional Administration	1,284,496	1,304,053
Public Relations / Development	200,121	203,585
Resource Development / Grant Writing	139,847	154,934
Physical Plant	1,654,524	1,639,792
Transfers	325,972	354,946
Total	¢ 14 515 144	\$ 14,781,297
Total	\$ 14,515,144	\$ 14,761,297
		Proposed
W	Budget	Budget
Unrestricted General Operating Fund Balance	2018-2019	2019-2020
Beginning Balance	\$ 1,276,404	\$ 1,276,404
Proposed Surplus	0	0
Ending Balance	\$ 1,276,404	\$ 1,276,404

### Designated Fund, 2019-2020

The Designated Fund encompasses a variety of funds that service the non-curricular activities of students, staff and faculty. Specifically, this fund supports activities in six categories:

Athletics/Student Activities Madeline Briggs University Center Technology Workforce Development Special Events/Staff Development Community Education

#### Athletics/Student Activities

All co-curricular activities of the institution are supported from this budget, which derives its revenue primarily from a student services fee that the student pays upon enrolling in classes at the College. The budget provides support for a broad range of student needs, including student activities, athletics, intramurals, and the Wellness Center.

#### Madeline Briggs University Center

In order to provide additional educational opportunities for our graduates who wish to stay close to home, partnerships were established with four-year institutions to offer classes on campus. This year's budget is \$6,250.

#### <u>Technology</u>

This fund is for the acquisition of new or updated technology. This fund is instrumental in acquisition and installation of the first two Video Conferencing Systems. A budget of \$136,000 has been established with approximately \$80,700 earmarked for MIS technician support.

#### Workforce Development

Workforce Development is charged with carrying out a varied array of contracted services for area business and industry. The World Center for Concrete Technology falls under its supervision.

#### Special Events/Staff Development

Each year the College supports with \$16,000 for a wide range of activities that enhance the capacity of our staff to be more productive and valuable employees. The College is able to support a number of special events to assist the College in better communicating its leadership role to the service area (e.g. Science Olympiad, counselor workshops, etc.) A budget of \$8,500 is projected for these activities.

### **Community Education**

An aggressive approach to community education in a short course format began several years ago. In this next year, the College estimates \$13,000 in revenues with \$8,000 going to support the Volunteer Center that directs its activities.

### 2019-2020 Designated Fund – Athletics / Student Activities

Proposed Revenue Budget	Budget 2018-2019			roposed Budget 019-2020
Fees Gate Receipts / Miscellaneous Fitness Wellness Center Fees Transfers	\$	187,566 1,000 16,000 78,746	\$	187,566 1,000 16,000 114,720
Total Revenues	\$	283,312	\$	319,286
Proposed Expense Budget		Budget 18-2019		roposed Budget 019-2020
Administration	\$	40,243	\$	42,099
Men's Basketball	φ	36,924	Ψ	40,096
Women's Basketball		35,806		40,096
Women's Volleyball		15,961		18,432
Women's Softball		16,261		20,432
Cross Country		9,519		11,801
Cross Country		7,517		11,001
Subtotal (Athletics)		154,714		172,956
Fitness Wellness Center		125,297		136,330
Campus Activity Board		5,000		10,000
Subtotal (Student Activities)		130,297		146,330
Total Expenses	\$	285,011	\$	319,286

## 2019-2020 Designated Fund – Professional and Contract Services

Proposed Revenue Budget	Budget 2018-2019		posed dget 9-2020
Sales and Service Transfers	\$ 50,000	\$	0
Total Revenues	\$ 50,000	\$	0
Proposed Expense Budget	Sudget 18-2019	Bu	posed dget 9-2020
Salaries - Instruction Salaries - Admin. / Admin. Tech. Fringe Benefits All Other Expense	\$ 0 0 0 0	\$	0 0 0 0
Total Expenses	\$ 0	\$	0

# **Madeline Briggs University Center**

Proposed Revenue Budget	lget -2019	Βι	posed udget 9-2020
Sales and Service Reimbursements	\$ 6,000 250	\$	6,000 250
Total Revenues	\$ 6,250	\$	6,250
Proposed Expense Budget	lget -2019	Βι	posed udget 9-2020
Other Transfer	\$ 6,250 0	\$	6,250 0
Total Expenses	\$ 6,250	\$	6,250

## 2019-2020 Designated Fund – Technology

Proposed Revenue Budget		Budget 18-2019	Proposed Budget 2019-2020		
Technology Fee	\$ 142,000		\$	136,000	
Proposed Expense Budget	Budget 2018-2019		Proposed Budget 2019-2020		
Transfer Equipment and Services		80,692 61,308		80,692 55,308	
	\$	142,000	\$	136,000	

# 2019-2020 Designated Fund – Workforce Development

Proposed Revenue Budget		udget 8-2019	Proposed Budget 2019-2020		
Sales & Services	\$	93,112	\$	118,112	
Facility Rental		0		20,000	
Total Revenue	\$	93,112	\$	138,112	
			P	roposed	
		udget		Budget	
Proposed Expense Budget	201	8-2019	2019-2020		
Wages	\$	6,000	\$	74,575	
Fringe Benefits		1,620		26,066	
Contract Services		15,000		25,000	
Supplies		15,500		5,500	
Total Expenses	\$	38,120	\$	131,141	

## 2019-2020 Designated Fund – Special events / Staff Development

Proposed Revenue Budget	Budget 2018-2019		Proposed Budget 2019-2020	
Special Events - Gen. Fund Transfer Staff Development - Gen. Fund Transfer	\$	7,000 6,000	\$	8,500 16,000
Total Revenues	\$	13,000	\$	24,500
	Budget 2018-2019		Proposed Budget 2019-2020	
Proposed Expense Budget		C	F	Budget
Proposed Expense Budget  Special Events - Supplies / Awards Staff Development - Workshops / Grants		C	F	Budget

# 2019-2020 Designated Fund – Community Education

Proposed Revenue Budget	Budget 2018-2019		Proposed Budget 2019-2020	
Participation Fees	\$	18,000	\$	13,000
Proposed Expense Budget		Budget 2018-2019		Proposed Budget 2019-2020
Wage and Fringe Benefits Program Costs Transfer to Volunteer Center	\$	2,925 6,930 8,145		5,000 8,000
Total Expenses	\$	18,000	\$	13,000

			Proposed		
	Budget Budg			Budget	
TOTAL DESIGNATED FUND	2018-2019		2018-2019 2019		2019-2020
Revenue	\$ 605,674		\$	637,148	
Expense	\$	502,381	\$	630,177	

#### **Auxiliary Enterprises Fund, 2019-2020**

The Auxiliary Enterprises Fund consists of those activities that directly generates revenue to accomplish their objectives. The following six areas constitute "enterprises" within the fund:

College Bookstore Food Service Auto Service Housing Transportation

#### College Bookstore

The Bookstore continues to contribute a positive margin while providing a high level of service to the College community. The Bookstore projects a net operating surplus of \$23,991, \$11,000 of which is transferred to the General Fund to offset its utility costs.

#### Food Service

The College has contracted with Fremont Catering of Alpena, Michigan, for operation of the cafeteria. A management fee of \$10,000 per year is budgeted out of the vending proceeds and General Funds.

#### Auto Service

The College operates various special services keyed to individual instructional areas to improve the economic viability and quality of life throughout Northeast Michigan. There are \$45,000 in services to be delivered in FY19.

#### **Transportation**

Transportation covers all College functions related to the use of College-owned vehicles and is paid for through interdepartmental transfers. The revenue budget for 2019-2020 activities is estimated at \$7,000.

#### **Housing**

The College has available 16 units of affordable housing for 64 students, managed for the first time by the College this year. It is anticipated that rental income will exceed \$219,900 with expenses to be approximately \$199,400.

## 2019-2020 Auxiliary Enterprises Fund – Bookstore

Proposed Revenue Budget	Budget 2018-2019		Proposed Budget 019-2020
Book Sales Book Sales - Fin. Aid and Interdepartmental Sales Tax Remittance	\$	341,750 437,498 (37,410)	\$ 348,000 383,000 (33,669)
Total Revenues	\$	741,838	\$ 697,331
Proposed Expense Budget	Budget 2018-2019		Proposed Budget 019-2020
Purchases for Resale Salaries Fringe Benefits Equipment All Other Transfers	\$	497,818 128,045 60,368 500 35,228 11,000	\$ 441,000 133,353 60,882 0 37,105 11,000
Total Expenses	\$	732,959	\$ 683,340

# 2019-2020 Auxiliary Enterprises Fund – Food Service

Proposed Revenue Budget	Budget 2018-2019		Proposed Budget 2019-2020	
Sales & Service Transfer	\$	3,000 7,000	\$	3,000 7,000
Total Revenues	\$	10,000	\$	10,000
Proposed Expense Budget	Budget 2018-2019		Proposed Budget 2019-2020	
Contract Service	\$	10,000	\$	10,000
Total Expenses	\$	10,000	\$	10,000

## 2019-2020 Auxiliary Enterprises Fund – Auto Service

Proposed Revenue Budget		Budget 018-2019	Proposed Budget 2019-2020		
Sales and Service	\$ 45,000		\$	45,000	
	\$	45,000	\$	45,000	
Proposed Expense Budget		Budget 018-2019		Proposed Budget 019-2020	
Cost of Goods / Services Sold	\$	45,000	\$	45,000	
Total Expenses	\$	45,000	\$	45,000	

# 2019-2020 Auxiliary Enterprises Fund – Transportation

Proposed Revenue Budget	Budget 2018-2019		Proposed Budget 2019-2020	
Total Revenues	\$ 7,000		\$	7,000
Proposed Expense Budget	Budget 2018-2019		Proposed Budget 2019-2020	
Maintenance	\$	7,000	\$	7,000
Total Expenses	\$	7,000	\$	7,000

# <u>2019-2020 Auxiliary Enterprises Fund – Housing</u>

Proposed Revenue Budget	 Budget 2018-2019		oposed Budget 2019-2020
Apartment Rental Apartment Cleaning Fee	\$ 212,400 4,000		213,900 6,000
Total Revenues	\$ 216,400	) \$	219,900
Proposed Expense Budget	 Budget 2018-2019	Pro	oposed Budget 2019-2020
Wages Fringe Benefits Services Utilities Maintenance and Other Depreciation, Interest, Overhead  Total Expenses	\$ 50,301 18,647 7,500 19,300 50,100 49,314	7 ) ) ) 1	53,961 18,878 7,500 19,600 50,100 49,314
TOTAL AUXILIARY ENTERPRISES FUND Revenue	\$ Budget 2018-2019 1,020,238		oposed Budget 2019-2020 979,231
Expense	\$ 990,121	1 \$	944,693

#### Restricted Fund, 2019-2020

Various external grants from both private (e.g., foundations) and public (e.g., state and federal) sources support several activities of the College that are critical to providing quality educational experiences for our students. Eight primary areas are directly affected by these grants and individual budgets are provided for each. Funding has been in place for many years for Educational Talent Search, the only remaining TRIO grants at the College, in other areas, regulations are changing and competition is increasing (e.g., private and governmental contract training), and in selected areas, new territories are being successfully explored to provide external support for important College objectives (e.g., Christmas Wish). It should be noted that funding for various student aid programs (e.g., Pell, SEOG, etc.) is also classified in the Restricted Fund.

It should further be noted that given the "reduced" level of "hard" money for FY2020 it would be helpful to the achievement of College objectives that these external "soft" monies be obtained during the coming year.

### <u>2019-2020 Restricted Fund – TRIO Grant (Talent Search)</u>

Proposed Revenue Budget	Budget 2018-2019		Proposed Budget 2019-2020	
Grant Funds Indirect Cost Recovery	\$ 579,067 (42,780)	\$	632,000 (44,780)	
Total Revenues	\$ 536,287	\$	587,220	
Proposed Expense Budget	Budget 18-2019	]	roposed Budget 119-2020	
Proposed Expense Budget  Wages / Salaries Fringe Benefits Supplies and Other	_	]	Budget	

## 2019-2020 Restricted Fund – TAACCCT-DOL Grant-2014

Proposed Revenue Budget	Budget 2018-2019			Proposed Budget 2019-2020	
Grant	\$	100,534	\$		0
Indirect Cost Recovery		(7,620)			0
Total Revenue	\$	92,914	\$		0
				Proposed	
		Budget		Budget	
Proposed Expense Budget		2018-2019	2	2019-2020	
			_		
Salary	\$	47,793	\$		0
Fringe Benefits		28,262			0
Other		16,859			0
Total Expenses	\$	92,914	\$		0

## <u>2019-2020 Restricted Fund – SET Grant</u>

Proposed Revenue Budget	Budget 2018-2019		F	roposed Budget 19-2020
State Support	\$ 45,000		\$	45,000
Proposed Expense Budget	Budget 2018-2019		Proposed Budget 2019-2020	
Wages / Salaries Fringe Benefits Other	\$	30,900 9,051 5,049	\$	31,605 9,702 3,693
Total Expenses	\$	45,000	\$	45,000

# 2019-2020 Restricted Fund – Perkins Vocational / Applied Technical Education

Proposed Revenue Budget	Budget 2018-2019		Proposed Budget 2019-2020		
Special Populations Grant Funds Instructional Equipment Grant Funds	\$	35,218 65,000	\$	37,419 65,000	
College Local Leadership Grant Funds		9,200		9,200	
Total Revenues	\$	109,418	\$	111,619	
Proposed Expense Budget	Budget 2018-2019		Proposed Budget 2019-2020		
Special Populations Wages Special Populations Fringe Benefits	\$	26,130 9,088	\$	27,437 9,982	
Subtotal		35,218		37,419	
Instructional Equipment	\$	65,000	\$	65,000	
College Local Leadership	\$	9,200	\$	9,200	
Total Expenses	\$	109,418	\$	111,619	

# 2019-2020 Restricted Fund - College Work Study

Proposed Revenue Budget	2	Budget 018-2019	Proposed Budget 2019-2020				
Grants	\$	55,000	\$	55,000			
Proposed Expense Budget	2	Budget 018-2019	Proposed Budget 2019-2020				
Student Wages	\$	55,000	\$	55,000			
2019-2020 Restricted Fund – Pell Grant							
Proposed Revenue Budget	Budget 2018-2019		Proposed Budget 2019-2020				
Federal Grant	\$ 2,750,000		\$	2,250,000			
Proposed Expense Budget	Budget 2018-2019		Proposed Budget 2019-2020				
Awards	\$	2,750,000	\$	2,250,000			
2019-2020 Restricted Fund – Su	pple	mental Oppo	rtui	nity Grant			
Proposed Revenue Budget	Budget 2018-2019		Proposed Budget 2019-2020				
Federal Grant	\$	50,000	\$	63,000			
Proposed Expense Budget	Budget 2018-2019		Proposed Budget 2019-2020				
Awards	\$	50,000	\$	63,000			

## 2019-2020 Restricted Fund – Christmas Wish

Proposed Revenue Budget		udget 8-2019	Proposed Budget 2019-2020		
Donations	\$ 17,000		\$	18,000	
Proposed Expense Budget	Budget 2018-2019		Proposed Budget 2019-2020		
Supplies and Purchases Transfers		9,000 8,000		8,000 10,000	
Travel	\$	17,000	\$	18,000	

## 2019-2020 Restricted Fund – Volunteer Center

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			Proposed		
	Budget		Budget		
Proposed Revenue Budget	201	8-2019	201	9-2020	
•					
Local Support	\$	14,000	\$	17,700	
Besser Grant		29,000		14,500	
Transfers		12,145		18,000	
Total Revenues	\$	55,145	\$	50,200	
			Pr	oposed	
	Bı	udget		udget	
Proposed Expense Budget		8-2019	2019-2020		
Troposed Enpense Budget	201	0 2019		2020	
Wages / Salaries	\$	35,643	\$	34,564	
Fringe Benefits		10,099		9,833	
Other		6,900		3,200	
Total Expenses	\$	52,642	\$	47,597	
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				Proposed	
		Budget	Budget		
TOTAL RESTRICTED FUND	2018-2019		2	019-2020	
Revenue	\$	3,710,764	\$	3,135,039	
Expense	\$	3,708,261	\$	3,132,436	

#### Capital Equipment/Building Maintenance Fund, 2019-2020

The Capital Equipment/Building Maintenance Fund provides the financial resources necessary to undertake those critical projects included in the planning process for the College to preserve and enhance its capital assets. The past five years have seen an extensive amount of work accomplished in this area with well over 100 individual projects completed. A major portion of institutional equipment will be purchased through the fund rather than the General Operating Fund of the College, and these purchases will be institution-wide. Additionally, the Board-authorized facility fee is receipted in this fund to support long-term capital needs of the institution.

#### 2019-2020 Capital Equipment / Building Maintenance Fund

Proposed Revenue Budget	Budget 2018-2019		Proposed Budget 2019-2020	
Facilities Fee	\$	195,000	\$	195,000
Transfer from General Fund		313,919		313,919
Transfer		0		0
Mandatory Transfer		0		0
T I.D.	ф	500.010	Ф	500.010
Total Revenues	\$	508,919	\$	508,919
Proposed Expense Budget	Budget 2018-2019		Proposed Budget 2019-2020	
Equipment	\$	23,842	\$	23,842
Contract Services - Renovations		31,134		31,609
Contract Services - Maint. Projects		150,000		220,000
Debt Service Transfer		237,230		233,468
Total Expenses	\$	442,206	\$	508,919

#### Plant Fund, 2019-2020

The Plant Fund is the depository for various state/local grants that are directed toward the construction of capital projects. The planning for the renovation, expansion, and repurposing of Van Lare Hall is under way. The renovation includes HVAC systems, electrical, plumbing, windows, and the exterior. The expansion provides additional training space. The repurposing is directed toward the College's nursing program. Construction should begin summer 2019.

### **2019-2020 Plant Fund**

Proposed Revenue Budget	Budget 2018-2019		Proposed Budget 2019-2020	
State Capital Outlay - EPTC Transfer from Prior Year Revenues Donations	\$	0 0 600,000	\$	1,000,000 1,000,000 4,500,000
Total Revenues	\$	600,000	\$	6,500,000
Proposed Expense Budget	Budget 2018-2019		Proposed Budget 2019-2020	
Professional Fees Site Improvements Construction in Progress Equipment	\$	300,000 300,000 0 0	\$	200,000 300,000 5,500,000 500,000
Total Expenses	\$	600,000	\$	6,500,000

#### Debt Service Fund, 2019-2020

The College refinanced a General Obligation Limited Tax Bond in 2013. There is \$860,000 remaining on the bond. The Bond is for ten years. The funding to retire the debt comes from donations received from the EPTC fundraising. The remaining funds will be used to cash flow the Van Lare renovation and then funded by donations to that project. A schedule of these annual payments of principal and interest totaling approximately \$233,468 for FY20 with future payments available for review. The College acquired an Installment Purchase Agreement in May 2017 to purchase the College Park Apartments for \$680,000 to be paid over 20 years. Annual payments of \$34,000 principal, paid annually, plus interest at 3.12%, paid semi-annually.

#### 2019-2020 Debt Service Fund

Proposed Revenue Budget	Budget 2018-2019		Proposed Budget 2019-2020	
Transfer Facility Fee Transfer Housing Fund	\$	237,230 54,155	\$	33,468 53,094
Total Revenues	\$	291,385	\$	286,562
	Budget 2018-2019		Proposed Budget 2019-2020	
Proposed Expense Budget		_	I	Budget
Proposed Expense Budget  Interest Principal		_	I	Budget