Alpena Community College Fiscal Year 2022 Budget

As Approved by the Board of Trustees on June 17, 2021

General Operating Fund, 2021-2022

The General Operating Fund provides those resources necessary to carry out the day-to-day activities of the College. Several major economic factors impact FY 2022 budgeting. State aid is estimated to increase by 2.0% over FY 2021, property taxes are estimated to increase by 2.0%, and student enrollment is estimated to be level with FY 2021, which suffered a 7.7% drop from FY 2020. Pay increases for all bargaining units will be at a step, if available, as contractually obligated. There will be a 0.5% increase in the State's retirement system contribution starting in October as compared to last year's budget. The College's health care cost increases are capped at only 3.7% due to continued legislative action. Property Tax budget requires the use of the full 2.5 mill levy, adjusted for the Headlee Amendment rollback, for the foreseeable future. Therefore, the 2021-2022 year will require continued close monitoring of the budget throughout the entire year and adjustments may be necessary to be brought before the Board of Trustees. In addition, the College will focus on accomplishing the following objectives:

- 1) Provide an adequate schedule of course offerings to serve a projected annualized enrollment of approximately 2,000 enrollees (920 FYES)
- 2) Continue the assessment process of assuring the delivery of quality instruction and student services programs.
- 3) Continue refinement of selected career programs to assure that the offerings are attuned to modern technology and graduates are job ready.
- 4) Provide more defined and focused attention to recruitment and admission and retention activities in all areas through the marketing plan.
- 5) Further increase enrollments and refine services to be delivered by the Oscoda Campus that will meet the needs of Iosco County.
- 6) Further implement personnel realignments to continue to improve the effectiveness of the capacity to deliver education services.
- 7) Address the needs of our K-12 partners and the home-schooled students in the area of early college and dual enrollment.
- 8) Reassess the Campus Master Plan while considering the future use of the College's full 680 acres.
- 9) Continue implementing other aspects of the College's strategic plan.

The various objectives specified have been identified with input from the Strategic Planning and Budgeting Committee and will be achieved through the proposed financial plan for the General Operating Fund for 2021-2022.

2021-2022 Proposed Revenue Budget — General Operating Fund

Description	Budget 2020-2021		_	osed Budget 21-2022
Taxes	\$	2,747,890	\$	2,824,142
Tuition/Fees		6,171,780		6,142,728
State Aid		5,956,080		6,136,901
Other/Miscellaneous		167,744		167,744
Totals	\$	15,043,494	\$ \$	\$15,271,515

<u>Proposed Expenditure Budget — General Operating Fund</u>

Description	Budget 2020-2021	Proposed Budget 2021-2022
Fine Arts	\$ 206,0	\$ 306,964
Communications	869,2	13 906,751
Social Sciences	676,49	96 685,602
Mathematics	675,13	33 673,661
Sciences	1,160,4	78 1,128,605
Physical Education	31,30	00 18,278
Health Education	3,2:	5,426
Business	299,64	46 312,857
Data Processing / Computer Science	273,08	84 212,137
Secretarial & Office	80,08	85 38,982
Law Enforcement / Public Service	109,9	10 96,713
Media Production Technology	7,00	00 4,800
Design Technology	156,84	45 159,407
Mechanical Trades & Service Technology	428,5	16 437,268
Construction Trades Technology	273,3	19 288,669
Electrical & Electronic Trades	616,7	76 647,813
UAV Technologies	3,3	12 3,312
Apprenticeship Instruction	55,23	78,615

Proposed Expenditure Budget — General Operating Fund - Continued

Description	Budget 2020-2021	Proposed Budget 2021-2022
Marine	73,361	74,756
Electrical Bachelors	144,636	152,189
Nursing	894,023	882,996
Other Health Related	134,758	143,300
Traditional Classroom	13,565	0
Learning Labs	22,126	3,000
Career Guidance / College Skills	6,512	4,070
Library / Media Services	249,425	254,210
Off-Campus Admin. / Huron Shores	238,481	244,192
Instruction Administration	892,809	959,367
Student Services	183,419	190,159
Financial Aid	469,022	477,769
Admissions / Records	650,656	660,662
Data Processing	991,498	1,060,841
General Administration	396,056	404,524
Word Processing	28,263	28,442
Institutional Administration	1,292,390	1,266,100
Public Relations / Development	209,909	274,731
Resource Development / Grant Writing	194,038	203,274
Physical Plant	1,671,932	1,683,084
Transfers	360,908	297,989
Total	\$ 15,043,494	\$ 15,271,515
Unrestricted General Operating Fund Balance	Budget 2020-2021	Proposed Budget 2021-2022
1 6	-	<u> </u>
Beginning Balance	\$ 1,499,721	\$ 1,499,721
Proposed Surplus	0	0
Ending Balance	\$ 1,499,721	\$ 1,499,721

Designated Fund, 2021-2022

The Designated Fund encompasses a variety of funds that service the non-curricular activities of students, staff and faculty. Specifically, this fund supports activities in five categories:

Athletics/Student Activities

All co-curricular activities of the institution are supported from this budget, which derives its revenue primarily from a student services fee that the student pays upon enrolling in classes at the College. The budget provides support for a broad range of student needs, including student activities, athletics, intramurals, and the Wellness Center.

Madeline Briggs University Center

In order to provide additional educational opportunities for our graduates who wish to stay close to home, partnerships were established with four-year institutions to offer classes on campus. This year's budget is \$7,250.

Technology

This fund is for the acquisition of new or updated technology. This fund is instrumental in acquisition and installation numerous Video Conferencing Systems. Because of the expansion in technology and software needs, a two dollar (\$2.00) increase in the Technology Fee was approved in FY 2021. A budget of \$205,500 has been established with approximately \$98,000 earmarked for future acquisition of student data management system.

Workforce Development

Workforce Development is charged with carrying out a varied array of contracted services for area business and industry. The World Center for Concrete Technology falls under its supervision.

Special Events/Staff Development

Each year the College supports with \$16,000 for a wide range of activities that enhance the capacity of our staff to be more productive and valuable employees. The College is able to support a number of special events to assist the College in better communicating its leadership role to the service area (e.g. Science Olympiad, counselor workshops, etc.) A budget of \$8,500 is projected for these activities.

2021-2022 Designated Fund – Athletics / Student Activities

Proposed Revenue Budget	Budget 2020-2021		•		_
Fees Gate Receipts / Miscellaneous Fitness Wellness Center Fees Transfers	\$	189,524 1,000 16,000 156,858	\$	180,000 1,000 16,000 169,553	
Total Revenues	\$	363,382	\$	366,553	
Proposed Expense Budget	Budget 2020-2021		Proposed 2021	d Budget -2022	
Administration Men's Basketball Women's Basketball Women's Volleyball Women's Softball Cross Country Subtotal (Athletics)	\$	71,506 43,096 43,096 18,432 20,432 11,801 208,363	\$	67,533 43,113 43,112 17,932 22,032 11,801 205,523	
Fitness Wellness Center Campus Activity Board Subtotal (Student Activities)		145,019 10,000 155,019		151,030 10,000 161,030	
Total Expenses	\$	363,382	\$	366,553	

2021-2022 Designated Fund — Madeline Briggs University Center

Proposed Revenue Budget	Budget Proposed B 2020-2021 2021-20		_	
Sales and Service Reimbursements	\$	7,000 250	\$	7,000 250
Total Revenues	\$	7,250	\$	7,250
Proposed Expense Budget	Budg 2020-2		Proposed 2021-2	_
Other Transfer	\$	7,250 0	\$	7,250 0
Total Expenses	\$	7,250	\$	7,250

2021-2022 Designated Fund — Technology

Proposed Revenue Budget	Budget 2020-2021		C 1		_
Technology Fee	\$ 205,500		\$	195,000	
Proposed Expense Budget	Budget 2020-2021		Proposed Budget 2021-2022		
Transfer Equipment and Services	66,021 97,000			0 97,000	
	\$	136,000	\$	97,000	

2021-2022 Designated Fund - Workforce Development

Proposed Revenue Budget	Budget 2020-2021		2	
Sales & Services Facility Rental Transfers	\$	119,000 20,000 14,000	\$	120,000 20,000 14,000
Total Revenue	\$	153,000	\$	154,000
Proposed Expense Budget	Budget 2020-2021		Proposed B 2021-20	
Wages Fringe Benefits Contract Services	\$	100,229 46,516	\$	83,302 40,926
Supplies Other		19,500 5,500		19,500 5,500 4,772

2021-2022 Designated Fund – Special Events / Staff Development

Proposed Revenue Budget	Budget 2020-2021		2	
Special Events - Gen. Fund Transfer	\$	8,500	\$	8,500
Staff Development - Gen. Fund Transfer		16,000		16,000
Total Revenues	\$	24,500	\$	24,500
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Proposed Expense Budget		udget 0-2021	Proposed Budget 2021-2022	
Special Events - Supplies / Awards Staff Development - Workshops /	\$	8,500	\$	8,500
Grants		16,000		16,000
Total Expenses	\$	24,500	\$	24,500

2021-2022 Designated Fund – Community Education

Proposed Revenue Budget	Budget 2020-2021	Proposed Bu 2021-202	_
Participation Fees	\$ 13,000	\$	0
Proposed Expense Budget	Budget Proposed Bud 2020-2021 2021-2022		_
Wage and Fringe Benefits Program Costs Transfer to Volunteer Center	\$ 0 5,000 8,000	\$	0 0 0
Total Expenses	\$ 13,000	\$	0

TOTAL DESIGNATED FUND	Budget 2020-2021		Proposed Budget 2021-2022		
Revenue	\$	772,632	\$	747,303	
Expense	\$	742,898	\$	649,303	

Auxiliary Enterprises Fund, 2021-2022

The Auxiliary Enterprises Fund consists of those activities that directly generates revenue to accomplish their objectives. The following five areas constitute "enterprises" within the fund:

College Bookstore

The Bookstore continues to contribute a positive margin while providing a high level of service to the College community. The Bookstore does not project an operating surplus.

Food Service

The College has contracted with Fremont Catering of Alpena, Michigan, for operation of the cafeteria. A management fee of \$10,000 per year is budgeted out of the vending proceeds and General Funds.

Auto Service

The College operates various special services keyed to individual instructional areas to improve the economic viability and quality of life throughout Northeast Michigan. There are \$30,000 in services to be delivered in FY22.

Transportation

Transportation covers all College functions related to the use of College-owned vehicles and is paid for through interdepartmental transfers. The revenue budget for 2021-2022 activities is estimated at \$7,000.

Housing

The College has available 16 units of affordable housing for 64 students. This is the first increase in three years. It is anticipated that rental income will exceed \$247,000 with expenses to be approximately \$214,000.

2021-2022 Auxiliary Enterprises Fund – Bookstore

Proposed Revenue Budget	Budget 2020-2021		Proposed Budg 2021-2022	
Book Sales Book Sales - Fin. Aid and Interdepartmental Book Sales On-Line Sales Tax Remittance	\$	365,400 401,150 0 (34,856)	\$	246,800 310,984 58,120 (34,500)
Total Revenues	\$	731,694	\$	581,404
Proposed Expense Budget		Budget 20-2021	-	ed Budget 1-2022
Purchases for Resale Salaries Fringe Benefits Equipment All Other Transfers	\$	472,730 136,720 62,249 0 37,405 11,000	\$	391,000 119,684 37,205 0 33,515

2021-2022 Auxiliary Enterprises Fund – Food Service

Proposed Revenue Budget	Budget 2020-2021		Proposed Budg 2021-2022	
Sales & Service Transfer	\$ 3,000 7,000		\$	3,000 7,000
Total Revenues	\$	10,000	\$	10,000
Proposed Expense Budget		Sudget 20-2021		d Budget -2022
Contract Service	\$	10,000	\$	10,000
Total Expenses	\$	10,000	\$	10,000

2021-2022 Auxiliary Enterprises Fund – Auto Service

Budget 2020-2021		Proposed Budge 2021-2022	
\$	\$ 30,000		30,000
\$	30,000	\$	30,000
Budget 2020-2021		Proposed Budge 2021-2022	
\$	30,000	\$	30,000
\$	30,000	\$	30,000
	\$ \$ \$ Bu 2020	\$ 30,000 \$ 30,000 Budget 2020-2021 \$ 30,000	2020-2021 2021 \$ 30,000 \$ \$ 30,000 \$ Budget Propose 2020-2021 2021 \$ 30,000 \$

2021-2022 Auxiliary Enterprises Fund – Transportation

Proposed Revenue Budget	Budget 2020-2021		Proposed Budg 2021-2022	
Total Revenues	\$ 7,000		\$	7,000
D 15 D 1 4	Budget			
Proposed Expense Budget	2020	2020-2021		-2022
Maintenance	\$	7,000	\$	7,000
Total Expenses	\$	7,000	\$	7,000

2021-2022 Auxiliary Enterprises Fund – Housing

Proposed Revenue Budget	$\boldsymbol{\varepsilon}$		ed Budget -2022
Apartment Rental Apartment Cleaning Fee	\$ 240,450 6,400	\$	240,450 7,000
Total Revenues	\$ 230,850	\$	247,450
Proposed Expense Budget	Budget 020-2021		ed Budget -2022
Wages Fringe Benefits Services Utilities Maintenance and Other Depreciation, Interest, Overhead Total Expenses	\$ 57,887 19,829 8,000 20,100 42,400 59,311 207,527	\$	63,193 21,004 8,000 20,100 42,400 59,311 214,008
TOTAL AUXILIARY ENTERPRISES FUND	Budget 020-2021		ed Budget -2022
Revenue	\$ 1,025,544	\$	875,854
Expense	\$ 974,631	\$	842,412

Restricted Fund, 2021-2022

Various external grants from both private (e.g., foundations) and public (e.g., state and federal) sources support several activities of the College that are critical to providing quality educational experiences for our students. Eight primary areas are directly affected by these grants and individual budgets are provided for each. Funding has been in place for many years for Educational Talent Search, the only remaining TRIO grants at the College, in other areas, regulations are changing and competition is increasing (e.g., private and governmental contract training), and in selected areas, new territories are being explored to provide external support for important College objectives. It should be noted that funding for various student aid programs (e.g., Pell, SEOG, etc.) is also classified in the Restricted Fund. The College is managing a five-year Strengthening Institution Program Grant (SIP) averaging \$450,000 per year.

It should further be noted that given the "reduced" level of "hard" money for FY2022 it would be helpful to the achievement of College objectives that these external "soft" monies be obtained during the coming year.

2021-2022 Restricted Fund - TRIO Grant (Talent Search)

Proposed Revenue Budget	Budget 2020-2021		1 0	
Grant Funds Indirect Cost Recovery	\$ 647,326 (44,780)		\$	667,365 (48,932)
Total Revenues	\$	602,546	\$	618,433
Proposed Expense Budget		Budget 20-2021		ed Budget 1-2022
		20-2021	202	1-2022
Proposed Expense Budget Wages / Salaries Fringe Benefits	20	_		
Wages / Salaries	20	329,457	202	316,538
Wages / Salaries Fringe Benefits	20	329,457 177,962	202	316,538 189,928

2021-2022 Restricted Fund - SIP Grant

Proposed Revenue Budget	Budget 2020-2021		Proposed Bu 1 2021-202	
Grant	\$ 388,689		\$	446,779
Total Revenue	\$	388,689	\$	446,779
	В	Sudget	Propose	ed Budget
Proposed Expense Budget		20-2021		1-2022
Salary Fringe Benefits Contracted Services Equipment Other	\$	168,734 81,966 42,190 77,100 18,700	\$	202,056 83,723 42,000 100,000 19,000
Total Expenses	\$	382,500	\$	446,779

2021-2022 Restricted Fund - Perkins Vocational / Applied Technical Education

	Budget 2020-2021				_
Special Populations Grant Funds Instructional Equipment Grant Funds	\$	69,829 65,000	\$	69,829 39,170	
College Local Leadership Grant Funds Total Revenues	\$	9,200 118,199	\$	9,200	
Proposed Expense Budget		Budget 20-2021		d Budget -2022	
Special Populations Wages Special Populations Fringe Benefits Special Populations Travel	\$	50,308 10,506 9,015	\$	50,308 10,506 9,015	
Subtotal		69,829		69,829	
Instructional Equipment		39,170		39,170	
College Local Leadership		9,200		9,200	
Total Expenses	\$	118,199	\$	118,199	

2021-2022 Restricted Fund - CET Grant

Proposed Revenue Budget	Budget 2020-2021 \$ 45,000		2		_
State Support			\$	45,000	
Proposed Expense Budget	Budget 2020-2021		Proposed Budg 2021-2022		
Wages / Salaries Fringe Benefits Other	\$	27,500 13,807 3,693	\$	28,489 14,208 2,303	
Total Expenses	\$	45,000	\$	45,000	

2021-2022 Restricted Fund - College Work Study

Proposed Revenue Budget	Budget 2020-2021				d Budget -2022	
Grants	\$ 55,000		\$	55,000		
Proposed Expense Budget	Budget 2020-2021		Proposed Budge 2021-2022			
Student Wages	\$ 55,000				\$	55,000

2021-2022 Restricted Fund - Pell Grant

Budget 2020-2021	Proposed Budget 2021-2022
\$ 2,250,000	\$ 1,900,000
Budget 2020-2021	Proposed Budget 2021-2022
	\$ 1,900,000
	\$ 2,250,000

2021-2022 Restricted Fund - Supplemental Opportunity Grant

Proposed Revenue Budget	Budget 2020-2021				_
Federal Grant	\$ 63,000		\$	90,000	
Proposed Expense Budget	Budget 2020-2021			d Budget -2022	
Awards	\$	63,000	\$	90,000	

2020-2021 Restricted Fund - Christmas Wish

Proposed Revenue Budget	Budget 2020-2021																					
Donations	\$ 18,000		\$ 18,000		\$ 18,000		\$ 18,000		\$ 18,000		\$ 18,000		\$ 18,000		\$ 18,000		\$ 18,000		\$ 18,000		\$	0
Proposed Expense Budget	Budget 2020-2021		_		Proposed Bu 2021-202	_																
Supplies and Purchases Transfers	8,000 10,000			0																		
Total	\$ 18,000		\$	0																		

2020-2021 Restricted Fund - Volunteer Center

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Proposed Revenue Budget	Budget 2020-2021		-	ed Budget 0-2022
Local Support	\$	17,700	\$	6 0
Besser Grant		10,875		0
Transfers		18,000		0
Total Revenues	\$	46,575	\$	<u> </u>
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Proposed Expense Budget	Budget 2020-2021		Proposed Budget 2021-2022	
1 Toposed Expense Budget	202	20-2021	202.	1-2022
Wages / Salaries	\$	37,078	\$	0
Fringe Benefits	Ψ	10,356	Ψ	0
Other		2,766		0
Total Expenses	\$	50,200	\$	0
	В	Budget	Propose	ed Budget
TOTAL RESTRICTED FUND	202	20-2021	202	1-2022
Revenue	\$	3,587,009	\$	3,228,411
Expense	\$	3,590,634	\$	3,228,411

Capital Equipment/Building Maintenance Fund, 2021-2022

The Capital Equipment/Building Maintenance Fund provides the financial resources necessary to undertake those critical projects included in the planning process for the College to preserve and enhance its capital assets. The past five years have seen an extensive amount of work accomplished in this area with well over 100 individual projects completed. A major portion of institutional equipment will be purchased through the fund rather than the General Operating Fund of the College, and these purchases will be institution-wide. Additionally, the Board-authorized facility fee is receipted in this fund to support long-term capital needs of the institution.

2021-2022 Capital Equipment / Building Maintenance Fund

Proposed Revenue Budget	Budget 2020-2021		Proposed Budget 2021-2022	
Facilities Fee	\$	195,000	\$	180,000
Transfer from General Fund		256,667		115,032
Transfer		0		0
Mandatory Transfer		0		0
Total Revenues	\$	508,919	\$	295,032
Duan agad Evinanca Dudgat	Budget 2020-2021		Proposed Budget 2021-2022	
Proposed Expense Budget				
Equipment Contract Services - Renovations Contract Services - Maint. Projects Debt Service Transfer	\$	23,842 31,134 150,000 237,230	\$	23,842 31,609 147,297 1,233,919
Total Expenses	\$	451,667	\$	1,436,667

Plant Fund, 2021-2022

The Plant Fund is the depository for various state/local grants that are directed toward the construction of capital projects. The Van Lare Hall project is concluding. A lecture hall has been added to the original project. In addition, the planning for the renovation and repurposing of the Besser Annex autobody lab is beginning. The \$3,000,000 project, 80% funded by the USDA, is to transform the autobody lab into a first-class manufacturing technology lab and then renovate the exited area into an expanded welding lab. The renovation includes HVAC systems, electrical, plumbing, interior fixtures and some exterior work.

2021-2022 Plant Fund

Budget 2020-2021	Proposed Budget 2021-2022	
\$ 235,000	\$ 300,000	
1,000,000	1,000,000	
4,000,000	750,000	
	<u> </u>	
\$ 5,235,000	\$ 2,050,000	
Budget	Proposed Budget 2021-2022	
2020-2021		
\$ 185,000	\$ 75,000	
50,000	5,000	
3,500,000	570,000	
1,500,000	400,000	
	·	
\$ 6,500,000	\$ 1,050,000	
	\$ 235,000 1,000,000 4,000,000 \$ 5,235,000 Budget 2020-2021 \$ 185,000 50,000 3,500,000 1,500,000	

Debt Service Fund, 2021-2022

The College refinanced a General Obligation Limited Tax Bond in 2013. There is \$425,000 remaining on the bond. The Bond is for ten years. The funding to retire the debt comes from donations received from the EPTC fundraising. The remaining funds will be used to cash flow the Van Lare renovation and then funded by donations to that project. A schedule of these annual payments of principal and interest totaling approximately \$233,919 for FY22 with future payments available for review. The College acquired an Installment Purchase Agreement in May 2017 to purchase the College Park Apartments for \$680,000 to be paid over 20 years. Annual payments of \$34,000 principal, paid annually, plus interest at 3.12%, paid semi-annually.

2021-2022 Debt Service Fund

Proposed Revenue Budget	Budget 2020-2021		Proposed Budget 2021-2022	
Transfer Facility Fee Transfer Housing Fund	\$	231,424 53,094	\$	233,919 50,442
Total Revenues	\$	284,518	\$	284,361
Proposed Expense Budget	Budget 2020-2021		Proposed Budget 2021-2022	
Interest Principal	\$	30,518 254,000	\$	25,361 259,000
Total Expenses	\$	284,518	\$	284,361