# Alpena Community College Board of Trustees

FY 2019 Budget Workshop May 16, 2018

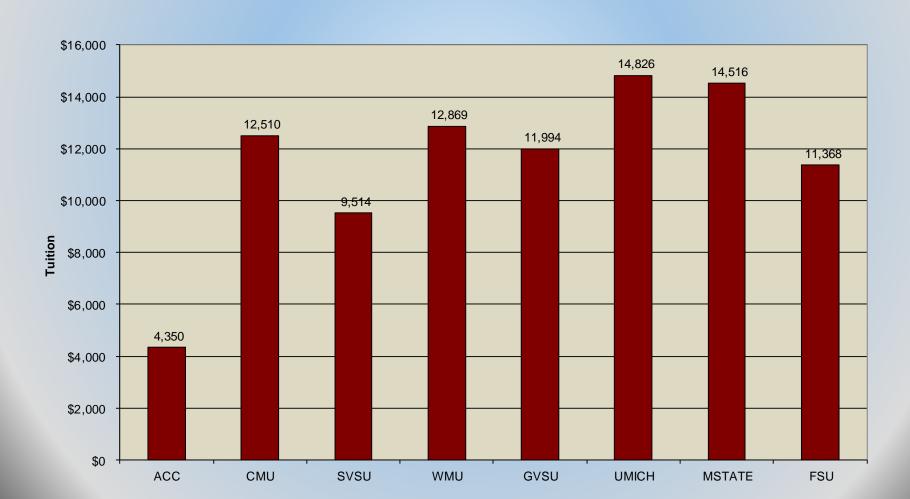
• Budget Premises

• Budget

• Future Budget Considerations

- Premises Revenues
  - Tuition and Fees revenue remains at FY 2017 actual levels
  - Property tax for FY 2018 remains level
  - State Aid remains level

### ACC Compared to Michigan Universities 30 Credit Hours as of Fall/Spring 2018/19

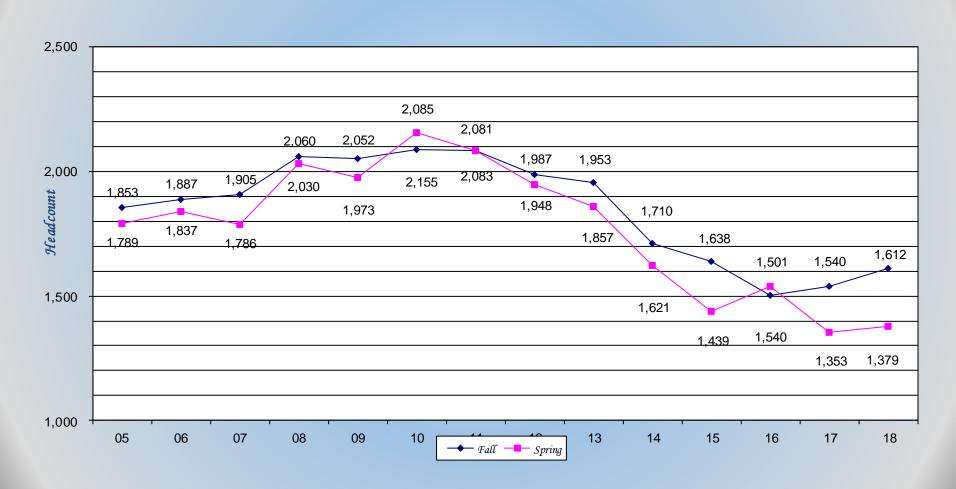


- Premises Expenditures
  - An increase in steps, if available, and 2% on base, for Faculty and ESP I & II. Custodial /Maintenance contract still being negotiated.
  - Administrative pay being evaluated and adjusted.
  - Fringe Benefits health insurance costs to the College increased by 3.4% under the State mandated healthcare premium maximum college contribution rates.

- Premises Expenditures Continued
  - MPSERS Retirement contribution rose slightly at 25.56% of wages for most wage earners and 30% for new hires. TIAA contribution is 12% for faculty and administrators who select it, 20 employees at last count.
  - Information technology costs have risen by \$40,000
  - Added police presence on campus additional \$40,000
  - Most expenses held level or adjusted to meet funding requirements.
  - Transfer to Maintenance & Replacement Fund is level.

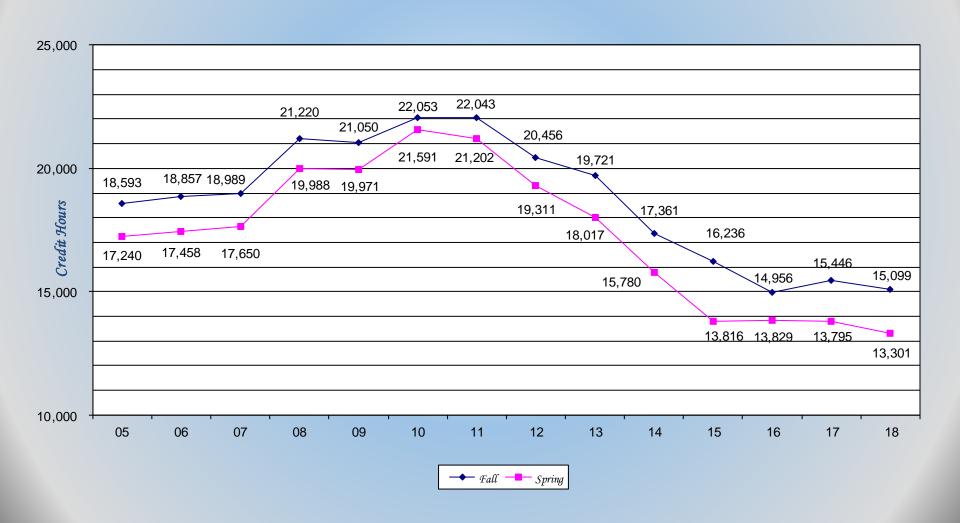
### Alpena Community College

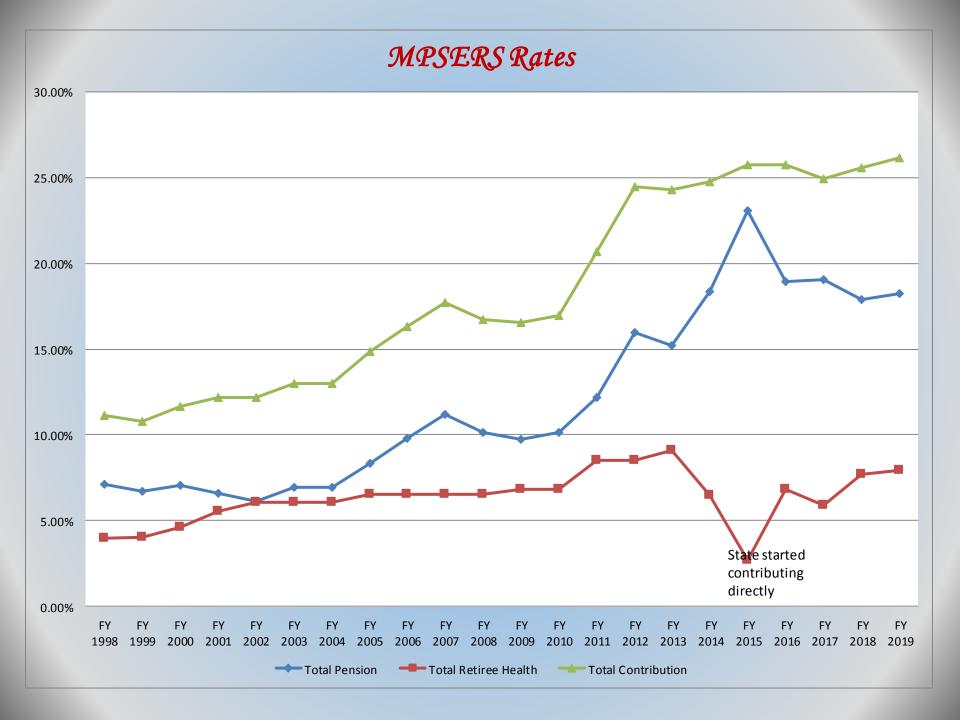
Headcount Enrollment History FY 2005 - 2018



#### Alpena Community College

Credit Hour Enrollment History FY 2005 - 2018

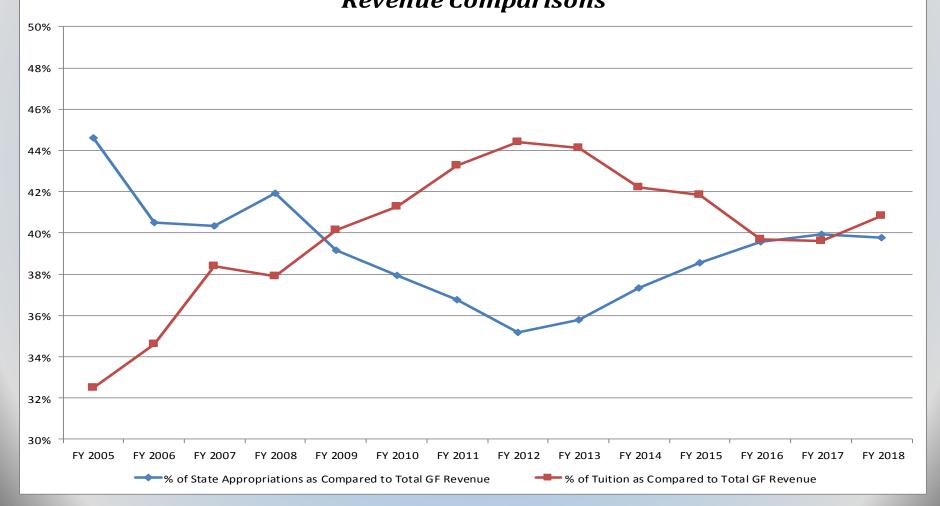




### General Fund Balance Schedule as of May 16, 2018

Fund Balance Year	General Fund Exp.	General & M&R Fund Balance at Beginning of Year	Inc. / (Dec.)	% Inc. / (Dec.)	Fund Balance at End of Year	Fund Bal. %	Goal (15%)	Comments
2011	13,803,677	1,070,674	59,976	5.6%	1,130,650	8.2%	2,070,552	
2012	13,962,260	1,130,650	(11,999)		1,118,651	8.0%		
2013	14,329,625	1,118,651	90,073		1,208,724	8.4%		
2014	14,077,458	1,208,724	(41,381)	-3.4%	1,167,343	8.3%	2,111,619	
2015	14,027,655	1,167,343	(281,390)	-24.1%	885,953	6.3%	2,104,148	Prior period adjustment
2016	13,904,081	885,953	114,682	12.9%	1,000,635	7.2%	2,085,612	
2017	14,095,402	1,000,635	547,527	54.7%	1,548,162	11.0%	2,114,310	
2018	14,447,787	1,548,162	100,000	6.5%	1,648,162	11.4%	2,167,168	
2019	14,808,982	1,648,162	150,000	9.1%	1,798,162	12.1%	2,221,347	
2020	15,179,206	1,798,162	150,000	8.3%	1,948,162	12.8%	2,276,881	
2021	15,558,686	1,948,162	150,000	7.7%	2,098,162	13.5%	2,333,803	
2022	15,947,654	2,098,162	150,000	7.1%	2,248,162	14.1%	2,392,148	
2023	16,346,345	2,248,162	150,000	6.7%	2,398,162	14.7%	2,451,952	
2024	16,755,004	2,398,162	150,000	6.3%	2,548,162	15.2%	2,513,251	

### Alpena Community College Revenue Comparisons



#### Alpena Community College General Fund Past Two Years and New May 16, 2018

	2016-2	2017	201		2018-2019						
Description	Actual Totals	% of Actual	Budget Totals	% of Actual	%Inc.	Budget Totals	% of Budget	% Inc.			
Property Taxes	2,577,183	17.61%	2,568,496	18.04%	-0.3%	2,619,496	18.21%	2.0%			
Tuition/Fees	5,448,781	37.23%	5,814,970	40.85%	6.7%	5,912,970	41.09%	1.7%			
State Aid	5,495,112	37.55%	5,660,243	39.76%	3.0%	5,694,915	39.58%	0.6%			
State Aid - UAAL	879,834	6.01%		0.00%	0.0%	0	0.00%	0.0%			
Federal	110,306	0.75%	103,361	0.73%	-6.3%	63,120	0.44%	-38.9%			
Interest	(3,555)	-0.02%	2,500	0.02%	0.0%	2,500	0.02%	0.0%			
Other	127,135	0.87%	86,719	0.61%	-31.8%	95,615	0.66%	10.3%			
Total Revenue	14,634,796	100.00%	14,236,289	100.00%	-2.7%	14,388,616	100.00%	1.1%			
Salaries	7,615,895	52.37%	7,681,530	53.96%	0.9%	7,774,943	53.64%	1.2%			
Fringe Benefits	3,628,756	24.95%	3,780,924	26.56%	4.2%	3,870,278	26.70%	2.4%			
F. B UAAL	879,834	6.05%		0.00%	0.0%	0	0.00%	0.0%			
Outside Sources	583,392	4.01%	713,006	5.01%	22.2%	771,819	5.32%	8.2%			
Advertising	199,661	1.37%	187,500	1.32%	-6.1%	187,500	1.29%	0.0%			
Supplies	218,204	1.50%	263,720	1.85%	20.9%	263,720	1.82%	0.0%			
Rental	2,250	0.02%	5,500	0.04%	144.4%	5,500	0.04%	0.0%			
Utilities	431,792	2.97%	457,214	3.21%	5.9% 500,662		3.45%	9.5%			
Telephone	59,003	0.41%	60,000	0.42%	1.7%	60,000	0.41%	0.0%			
Postage	36,025	0.25%	40,000	0.28%	11.0%	40,000	0.28%	0.0%			
Insurance	165,960	1.14%	168,400	1.18%	1.5%	155,000	1.07%	-8.0%			
Travel & Mileage	81,203	0.56%	100,162	0.70%	23.3%	93,362	0.64%	-6.8%			
Tuition Waivers/Dues	222,845	1.53%	238,000	1.67%	6.8%	242,000	1.67%	1.7%			
Library & Equipment	41,990	0.29%	82,640	0.58%	96.8%	82,940	0.57%	0.4%			
Other	118,007	0.81%	121,000	0.85%	2.5%	112,000	0.77%	-7.4%			
Transfers	257,583	1.77%	336,693	2.37%	30.7%	335,346	2.31%	-0.4%			
Total Expense	14,542,400	100.00%	14,236,289	100.00%	-2.1%	14,495,070	99.99%	1.8%			
	92,396		0			(106,454)					

#### Alpena Community College

#### General Fund Three Year Projection May 16, 2018

	201	8-2019		201	9-2020		202				
Description	Budget Totals	% of Budget	% Inc.	Budget Totals	% of Budget	%Inc.	Budget Totals	% of Budget	% Inc.		
Property Taxes	2,619,496	17.98%	2.0%	2,619,496	17.95%	0.0%	2,619,496	17.66%	0.0%		
Tuition/Fees	5,912,970	41.21%	1.7%	6,031,229	41.33%	2.0%	6,151,854	41.48%	2.0%		
State Aid	5,694,915	39.69%	0.6%	5,808,813	39.81%	2.0%	5,924,990	39.95%	2.0%		
Stata Aid - UAAL	0	0.00%	0.0%								
Federal	63,120	0.44%	-38.9%	34,716	0.24%	-45.0%	34,716	0.23%	0.0%		
Interest	2,500	0.02%	0.0%	2,500	0.02%	0.0%	2,500	0.02%	0.0%		
Other	95,615	0.67%	10.3%	95,615	0.66%	0.0%	95,615	0.64%	0.0%		
Total Revenue	14,388,616	100.00%	1.1%	14,592,369	100.00%	1.4%	14,829,171	100.00%	1.6%		
Salaries	7,774,943	53.64%	1.2%	6 8,047,066 54.22% 3.5% 8,288,4		8,288,478	54.56%	3.0%			
Fringe Benefits	3,870,278	26.70%	2.4%	3,920,592	26.42%	1.3%	3,979,400	26.19%	1.5%		
F. B UAAL	0	0.00%	0.0%	2,2 2,22			-,,				
Outside Sources	771,819	5.32%	8.2%	771,819	5.20%	0.0%	794,974	5.23%	3.0%		
Advertising	187,500	1.29%	0.0%	187,500	1.26%	0.0%	187,500	1.23%	0.0%		
Supplies	263,720	1.82%	0.0%	268,994	1.81%	2.0%	274,374	1.81%	2.0%		
Rental	5,500	0.04%	0.0%	5,500	0.04%	0.0%	5,500	0.04%	0.0%		
Utilities	500,662	3.45%	9.5%	508,172	3.42%	1.5%	515,795	3.40%	1.5%		
Telephone	60,000	0.41%	0.0%	60,000	0.40%	0.0%	60,000	0.39%	0.0%		
Postage	40,000	0.28%	0.0%	40,400	0.27%	1.0%	40,804	0.27%	1.0%		
Insurance	155,000	1.07%	-8.0%	158,100	1.07%	2.0%	162,843	1.07%	3.0%		
Travel & Mileage	93,362	0.64%	-6.8%	93,362	0.63%	0.0%	93,362	0.61%	0.0%		
Tuition Waivers/Dues	242,000	1.67%	1.7%	249,260	1.68%	3.0%	256,738	1.69%	3.0%		
Library & Equipment	82,940	0.57%	0.4%	% 82,940 0.5		0.0%	82,940	0.55%	0.0%		
Other	112,000	0.77%	-7.4%	113,120	0.76%	1.0%	114,251	0.75%	1.0%		
Transfers	335,346	2.31%	-0.4%	335,346	2.26%	0.0%	335,346	2.21%	0.0%		
Total Expenses	14,495,070	100.00%	1.8%	14,842,171	100.00%	2.4%	15,192,305	100.00%	2.4%		
	(106,454) (249,802) (363,134)										

#### Five Year Facilities Projected Expeditures

May 16, 2018

Budgeted Item		Total Cost		Budget Year													
Budgeted item	10	iai cosi		2018		2019	2	020		2021		2022		2023			
UTT Truck Repairs and Certifications	\$	33,000	\$	33,000		-		-		-		-		-			
Room Upgrades - Carpet, Shades, Paint, etc.	\$	18,000	\$	18,000		-		-		-		-		-			
Library Furniture Replacement	\$	1,400	\$	1,400		-		-		-		-		-			
Building Automation Upgrades	\$	5,600	\$	5,600		-		-		-		-		-			
Repair Brick Paver Walkway in the Rear of CTR at Library Entrance	\$	6,000	\$	6,000		-		-		-		-		-			
FAC Parking Lot Drainage Improvements	\$	5,400	\$	2,700	\$	2,700		-		-		-		-			
Campus-wide Security Cameras	\$	10,000	\$	6,000	\$	4,000		-		-		-		-			
CTR Roof Restoration	\$	190,000	\$	15,000	\$	15,000	\$	60,000	\$	60,000	\$	40,000		-			
BTC Terrazzo Refurbishment	\$	16,000	\$	8,000	\$	8,000		-		-		-		-			
BTC Masonry Restoration at Computer Classrooms and Auto Service	\$	29,000	\$	4,000	\$	5,000	\$	10,000	\$	10,000		-		-			
New and Updated Interior Directories and Campus Mapping	\$	15,000	\$	1,500	\$	6,000	\$	7,500		-		-		-			
New Equipment for Wellness Center	\$	38,000	\$	10,000	\$	10,000	\$	6,000	\$	4,000	\$	4,000	\$	4,000			
LED Lighting Upgrades	\$	30,000	\$	10,000	\$	10,000	\$	10,000		-		-		-			
HUSH Nursing Lab Remodel	\$	15,000	\$	15,000		-		-		-		-		-			
Replace Both 12-passenger Vans	\$	50,000		-		-	\$	25,000		-	\$	25,000		-			
Replace Maintenance/Plow Trucks	\$	50,000		-		-		-		-	\$	25,000	\$	25,000			
Replace VCT Tile in 1st Floor of HUSH	\$	10,000		-	\$	10,000		-		-		-		-			
FAC Automated Entry Door Opener	\$	5,000		-	\$	5,000		-		-		-		-			
BTC Roof Replacement at Lower Section	\$	160,000		-		-		-		-		-	\$	160,000			
Repave B-Lot	\$	150,000		-		-		-		-	\$	150,000		-			
BTC Restroom Remodels	\$	50,000		-		-		-	\$	50,000		-		- //			
Restore EPDM Roof on WCCT	\$	80,000				-		-		-		-	\$	80,000			
Replace WCCT walkway pavers and repair curb trip hazards	\$	20,000		-	\$	20,000		-		-		-		-/////			
Replace WCCT Boiler with higher efficiency units	\$	90,000		-	\$	100,000		-		-		-		/ <del>-</del>			
Upgrade Welding/Manufacturing Tech Fume Extraction and Air Make-up	\$	50,000		-		-		-		-		-	\$	50,000			

#### Five Year Facilities Projected Expeditures

May 16, 2018

Budgeted Item		Total Cost	Budget Year												
budgeted item		iolai Cosi	2018		2019		2020		2021		2022		2023		
UCB window replacement	\$	20,000	-		-	- \$		\$	\$ 20,000		-				
Replace tables in CTR 104/106	\$	25,000	-	\$	5,000	\$	5,000	\$	5,000	\$	5,000	\$	5,000		
Upgrade NRC Elevator	\$	205,000	-		-		-		-	\$	205,000		-		
NRC Window Replacement	\$	350,000	-		-		-	\$	350,000		-	-			
NRC air handler upgrades with vari-freq motor drive and A/C	\$	85,000	-		-		-		-		-	\$	85,000		
NRC stair tread and landing replacement	\$	36,000	-		-		-		-		-	\$ 36,000			
NRC 4th Floor Balcony and Overhang Repair	\$	40,000	-		-	\$	40,000		-	-			-		
Renovate/Upgrade NRC 101 Lecture Hall		350,000	-		-		-	-			-		\$ 350,000		
New Roof Over NRC 101		18,000	-	\$	18,000	-		-		-		-			
New classroom chairs in NRC		10,000	-		-	\$	10,000 -		-	-		-			
New classroom chairs in BTC	\$	10,000	10,000 - \$ 10,000		-	-		-							
New classroom chairs in VLH	\$	10,000	-		-		-	\$	10,000		-		-		
Plant trees along BTC drive and along Johnson St sidewalk on VLH & BTC	\$	8,000	-	\$	2,000		-	\$	2,000	\$	2,000	\$	2,000		
Improvement to south Johnson St crosswalk and UCB sidewalk	\$	30,000	-	\$	30,000		-		-		-		-		
Totals	: \$	2,324,400	\$ 138,218	\$	262,719	\$	175,520	\$	493,021	\$	478,022	\$	799,023		
Van Lare Hall Mechanical/Heating System Overhaul	\$	2,000,000	-		-	\$	2,000,000		-		-		-		
Van Lare Hall Restroom Remodels	\$	60,000	-		-	\$	60,000		-		-		-		
Van Lare Hall Chimney Removal	\$	25,000	-		-	\$	25,000		-		-		-		
Van Lare Hall Commons Area Beautification	\$	12,000	-		-	\$	12,000		-		-		-		
Van Lare Hall Door Replacement and Front Entrance Enhancements	\$	600,000	-		-	\$	600,000		-		-	-			
Totals	: \$	2,697,000	\$ -	\$	-	\$	2,697,000	\$	-	\$	-	\$	-///		
Grand Totals	\$	5,021,400	\$ 138,218	\$	262,719	\$	2,872,520	\$	493,021	\$	478,022	\$	799,023		

- Future Budgeting Considerations
  - Enrollments lower than budgeted
  - State aid still being determined
  - Personal property tax reimbursement lower than estimated
  - Legislated retirement and healthcare provisions