

*Alpena Community College  
Board of Trustees*

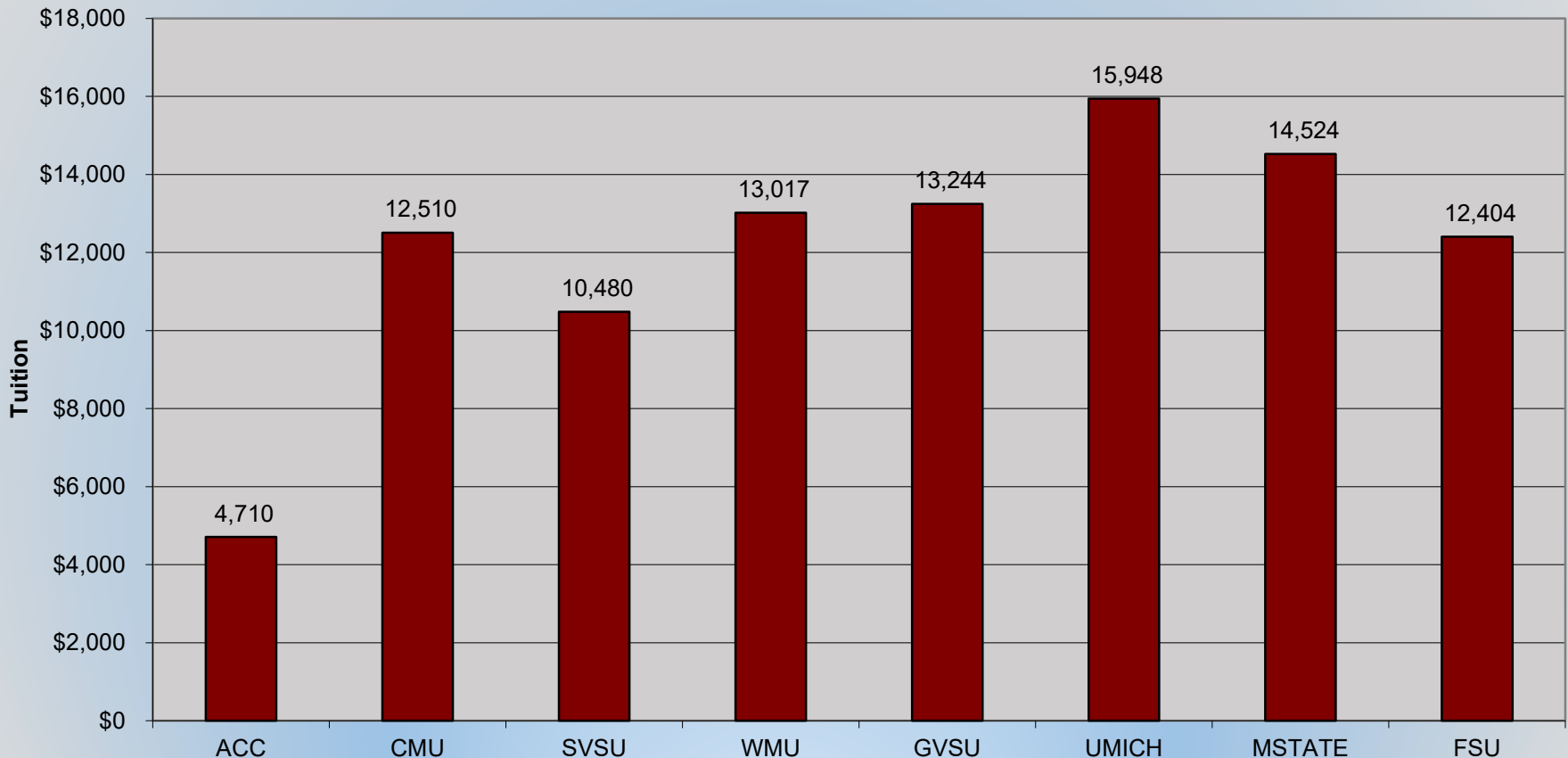
*FY 2022 Budget Workshop  
May 20, 2021*

# *ACC FY 2022 Budget Workshop*

- *College Information*
- *Budget Premises*
- *Budget*
- *Future Budget Considerations*

# *ACC FY 2022 Budget Workshop*

## **ACC Compared to Michigan Universities 30 Credit Hours as of Fall/Spring 2020/21**



# *Alpena Community College*

## *Headcount Enrollment History FY2010 - 2021*

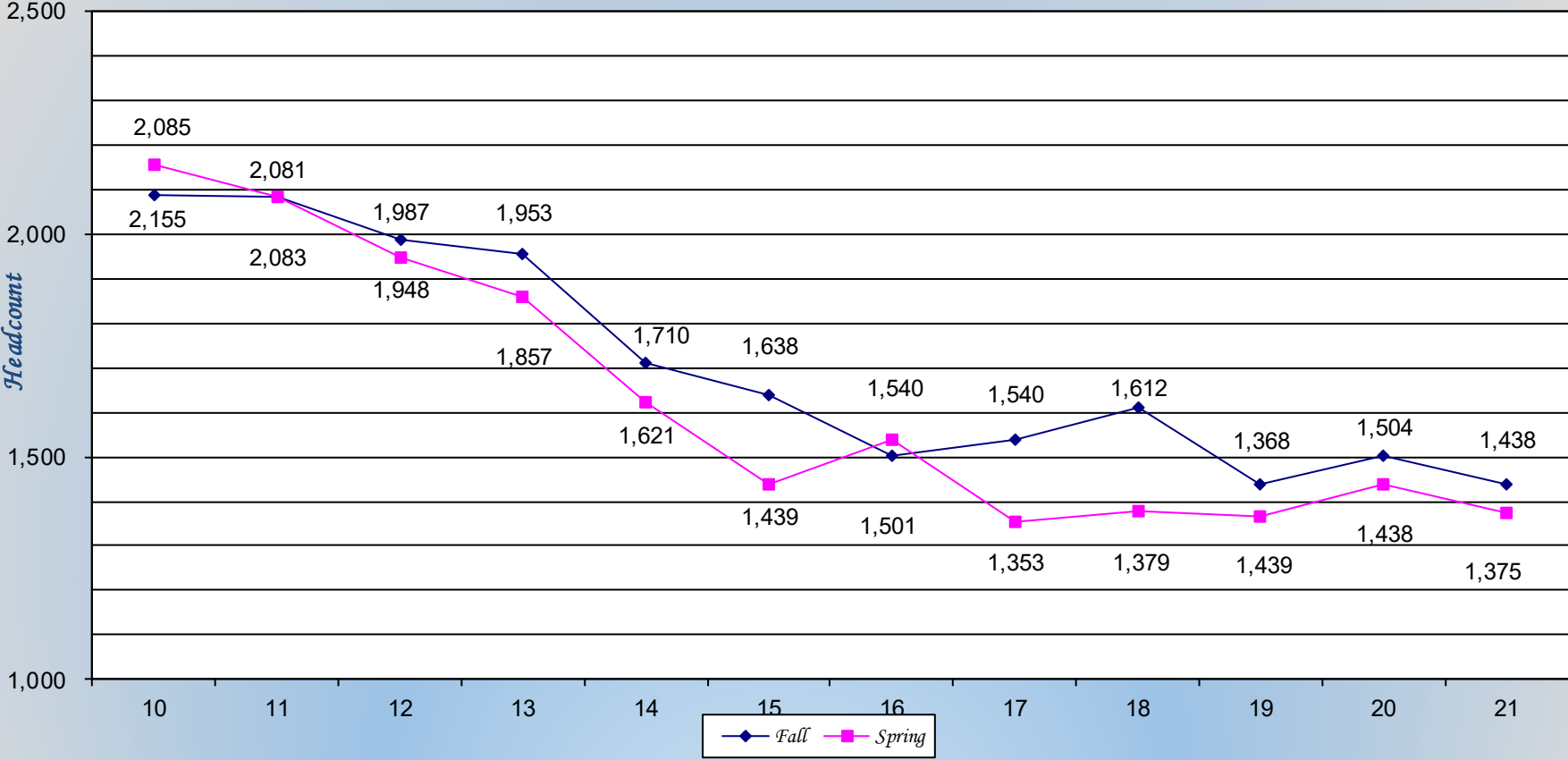
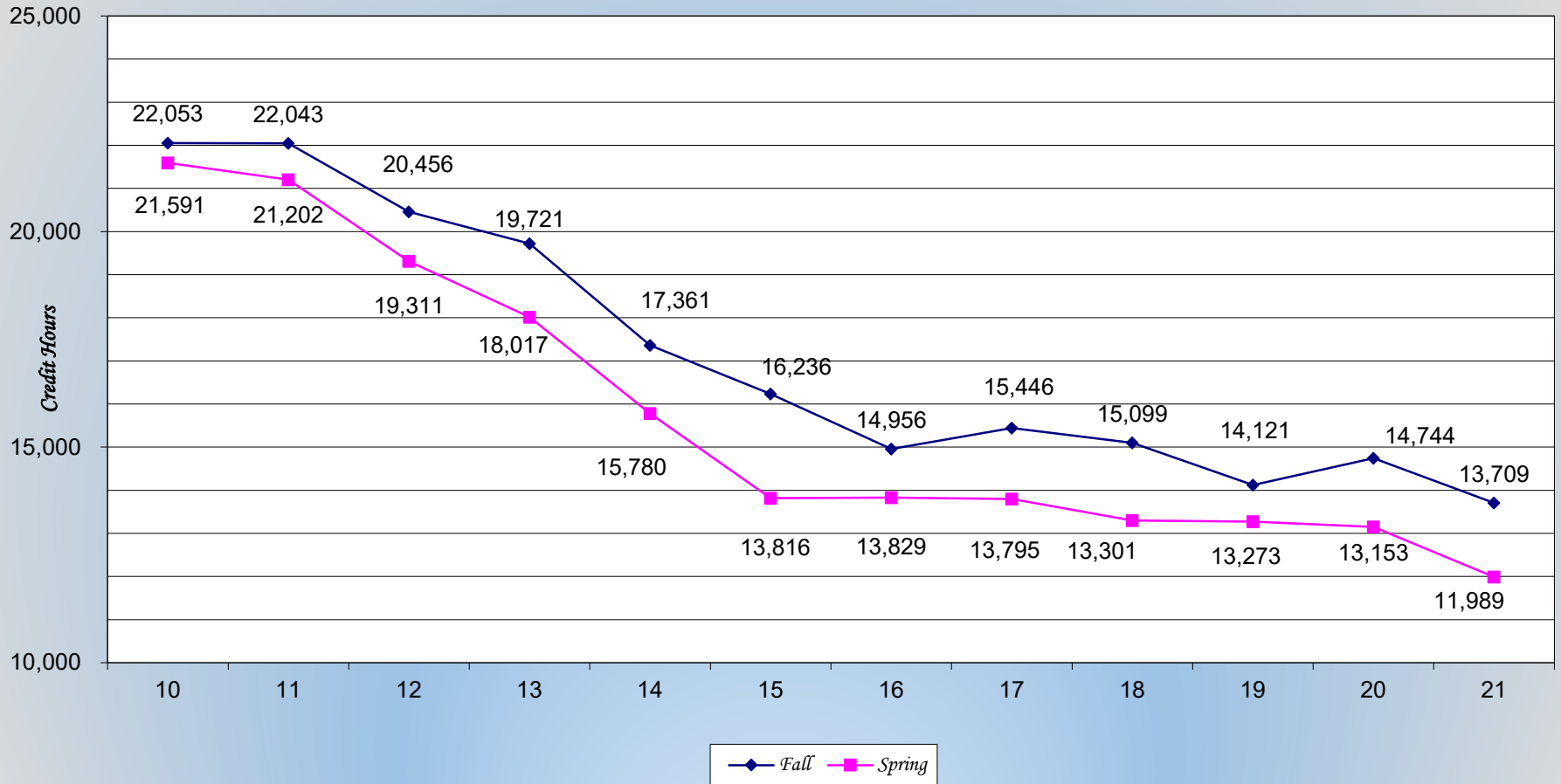


Chart does not include Direct Credits

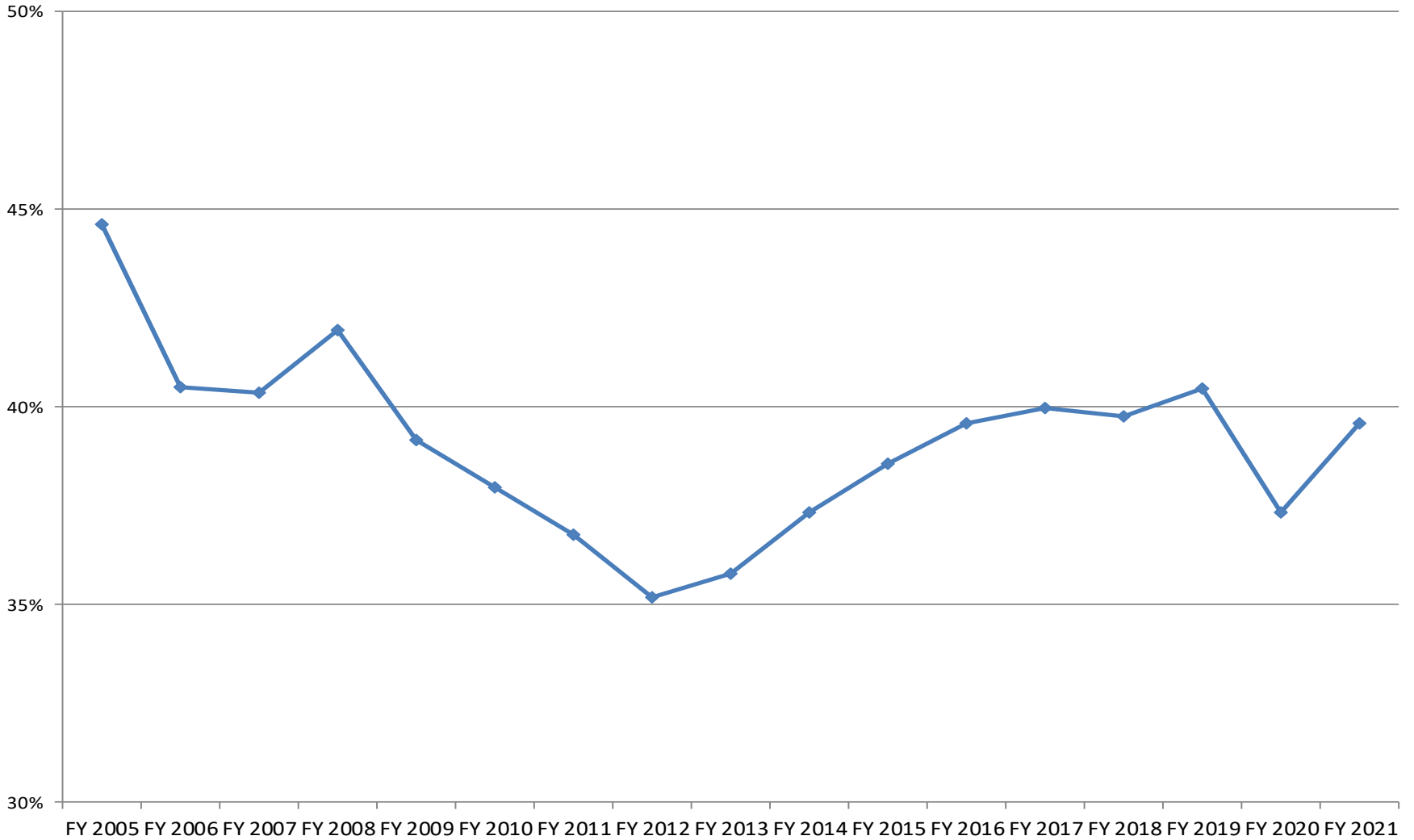
# *Alpena Community College*

## *Credit Hour Enrollment History FY 2010 - 2021*



# ACC FY 2022 Budget Workshop

**% of State Appropriations as Compared to Total GF Revenue**



# ACC FY 2022 Budget Workshop

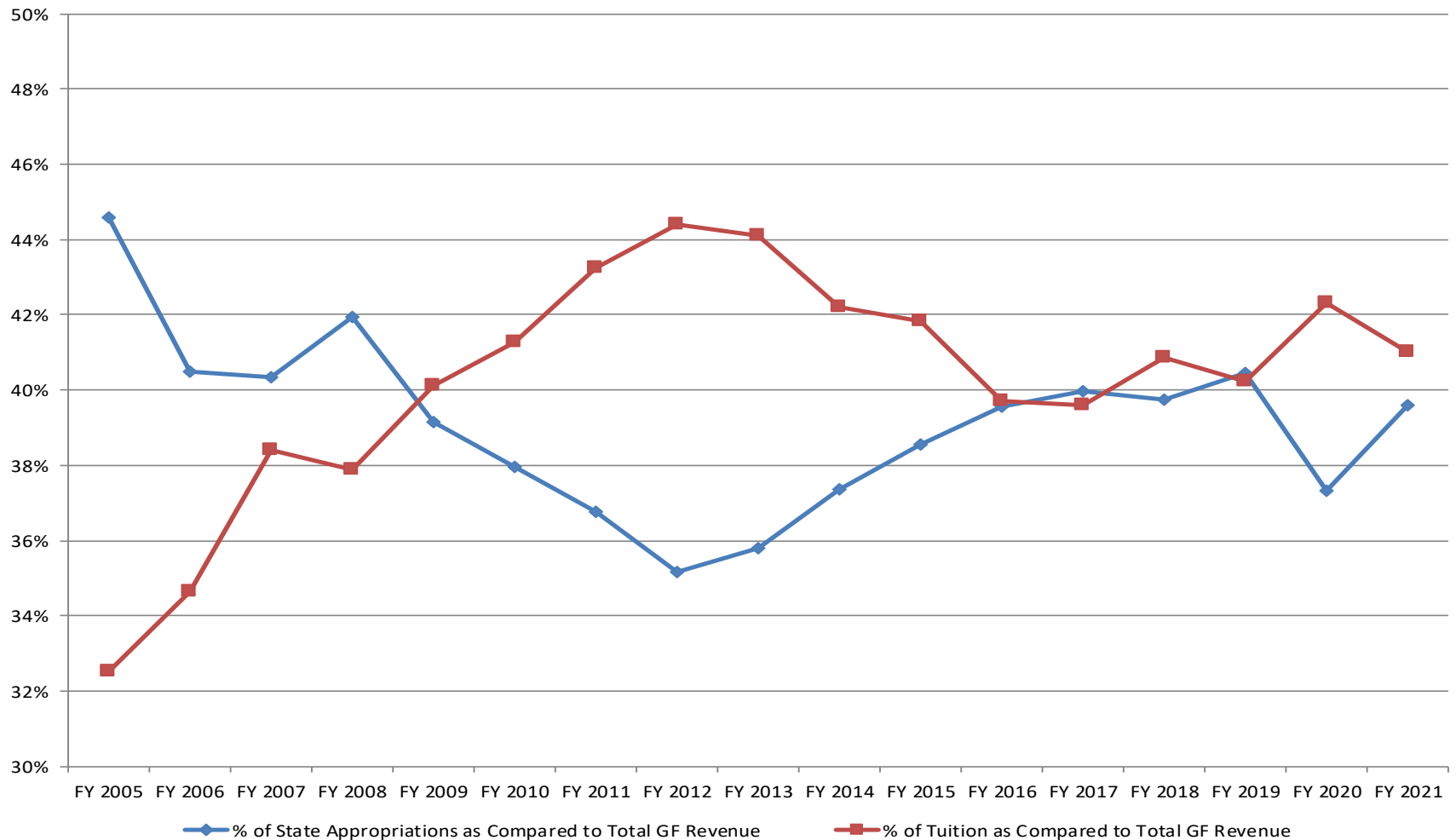
## General Fund Balance Schedule

as of May 20, 2021

| Fund Balance Year | General Fund Exp. | General & M&R Fund Balance at Beginning of Year | Inc. / (Dec.) | % Inc. / (Dec.) | Fund Balance at End of Year | Fund Bal. % | Goal (15%) | Comments                |
|-------------------|-------------------|---|---------------|-----------------|-----------------------------|-------------|------------|-------------------------|
| 2011              | 13,803,677        | 1,070,674                                       | 59,976        | 5.6%            | 1,130,650                   | 8.2%        | 2,070,552  |                         |
| 2012              | 13,962,260        | 1,130,650                                       | (11,999)      | -1.1%           | 1,118,651                   | 8.0%        | 2,094,339  |                         |
| 2013              | 14,329,625        | 1,118,651                                       | 90,073        | 8.1%            | 1,208,724                   | 8.4%        | 2,149,444  |                         |
| 2014              | 14,077,458        | 1,208,724                                       | (41,381)      | -3.4%           | 1,167,343                   | 8.3%        | 2,111,619  |                         |
| 2015              | 14,027,655        | 1,167,343                                       | (281,390)     | -24.1%          | 885,953                     | 6.3%        | 2,104,148  | Prior period adjustment |
| 2016              | 13,904,081        | 885,953   | 114,682       | 12.9%           | 1,000,635                   | 7.2%        | 2,085,612  |                         |
| 2017              | 14,095,402        | 1,000,635                                       | 547,527       | 54.7%           | 1,548,162                   | 11.0%       | 2,114,310  |                         |
| 2018              | 14,483,070        | 1,548,162                                       | 373,035       | 24.1%           | 1,921,197                   | 13.3%       | 2,172,461  |                         |
| 2019              | 14,833,679        | 1,921,197                                       | 556,516       | 29.0%           | 2,477,713                   | 16.7%       | 2,225,052  |                         |
| 2020              | 14,698,444        | 2,477,713                                       | 15,204        | 0.6%            | 2,492,917                   | 17.0%       | 2,204,767  |                         |
| 2021              | 15,043,494        | 2,492,917                                       | 50,000        | 2.0%            | 2,542,917                   | 16.9%       | 2,256,524  |                         |
| 2022              | 15,419,581        | 2,542,917                                       | 50,000        | 2.0%            | 2,592,917                   | 16.8%       | 2,312,937  |                         |
| 2023              | 15,805,071        | 2,592,917                                       | 50,000        | 1.9%            | 2,642,917                   | 16.7%       | 2,370,761  |                         |
| 2024              | 16,200,198        | 2,642,917                                       | 50,000        | 1.9%            | 2,692,917                   | 16.6%       | 2,430,030  |                         |
| 2025              | 16,605,203        | 2,692,917                                       | 50,000        | 1.9%            | 2,742,917                   | 16.5%       | 2,490,780  |                         |

# ACC FY 2022 Budget Workshop

## Revenue Comparisons





# *ACC FY 2022 Budget Workshop*

- *Premises – Revenues*

- *Enrollment level with FY 2021 with tuition increase of \$4 in-district and \$7 out-of-district resulting in a overall decrease in tuition of 0.5% from the FY 2021 budget.*
- *Property tax for FY 2022 increases by 2.0% over FY 2021 level.*
- *State Aid increases by 2.0% over FY 2021 level.*

# *ACC FY 2022 Budget Workshop*

- *Premises – Expenditures*

- *An increase in steps, if available, scheduled increases on base, and longevity for all regular faculty and staff, at a value of \$150,000.*
- *A full-time fine arts faculty position has been restored this year.*
- *Fringe Benefits – health insurance costs to the College increased by 3.7% under the State mandated healthcare premium maximum college contribution rates.*
- *MPSEERS Retirement contribution is about 28% of wages for most wage earners and up to about 30% for new hires. Optional Retirement Program contribution is 12% for 24 faculty and administrators who select it.*

# *ACC FY 2022 Budget Workshop*

- *Premises – Expenditures – Continued*
  - *Advertising increased by \$60,000 to expand ACC's digital presence.*
  - *Information technology costs will be up due to increases in software costs.*
  - *The Other category declined due to lower return of funds on students over the last several years.*
  - *Most expenses held level or adjusted to meet funding requirements.*
  - *Transfer to Maintenance & Replacement Fund is minimized this year due to General Fund revenue challenges.*

*Alpena Community College*  
*General Fund Past Two Years and New*  
*May 20, 2021*

| Description                    | 2019-2020     |             | 2020-2021     |             |        | 2021-2022     |             |        |
|--------------------------------|---------------|-------------|---------------|-------------|--------|---------------|-------------|--------|
|                                | Actual Totals | % of Actual | Budget Totals | % of Actual | % Inc. | Budget Totals | % of Budget | % Inc. |
| <b>Property Taxes</b>          | 2,688,545     | 17.26%      | 2,747,890     | 17.26%      | 2.2%   | 2,824,142     | 17.49%      | 2.8%   |
| <b>Tuition/Fees</b>            | 6,221,349     | 39.95%      | 6,171,780     | 38.77%      | -0.8%  | 6,142,728     | 38.04%      | -0.5%  |
| <b>State Aid</b>               | 5,487,014     | 35.23%      | 5,956,080     | 37.42%      | 8.5%   | 6,136,901     | 38.01%      | 3.0%   |
| <b>State Aid - UAAL</b>        | 874,450       | 5.62%       | 874,450       | 5.49%       | 0.0%   | 874,450       | 5.42%       | 0.0%   |
| <b>Federal</b>                 | 61,980        | 0.40%       | 61,000        | 0.38%       | -1.6%  | 61,000        | 0.38%       | 0.0%   |
| <b>Interest</b>                | 37,000        | 0.24%       | 5,000         | 0.03%       | 0.0%   | 5,000         | 0.03%       | 0.0%   |
| <b>Other</b>                   | 202,556       | 1.30%       | 101,744       | 0.64%       | -49.8% | 101,744       | 0.63%       | 10.3%  |
| <b>Total Revenue</b>           | 15,572,894    | 100.00%     | 15,917,944    | 100.00%     | 2.2%   | 16,145,965    | 100.00%     | 1.4%   |
| <b>Salaries</b>                | 8,331,182     | 51.75%      | 8,294,943     | 52.11%      | -0.4%  | 8,425,296     | 52.18%      | 1.6%   |
| <b>Fringe Benefits</b>         | 3,742,353     | 23.86%      | 4,026,815     | 25.30%      | 7.6%   | 4,125,285     | 25.55%      | 2.4%   |
| <b>F. B. - UAAL</b>            | 874,450       | 5.66%       | 874,450       | 5.49%       | 0.0%   | 874,450       | 5.42%       | 0.0%   |
| <b>Outside Sources</b>         | 745,899       | 4.42%       | 764,406       | 4.80%       | 2.5%   | 808,213       | 5.01%       | 5.7%   |
| <b>Advertising</b>             | 177,763       | 1.16%       | 181,500       | 1.14%       | 2.1%   | 241,500       | 1.50%       | 33.1%  |
| <b>Supplies</b>                | 187,191       | 1.46%       | 199,550       | 1.25%       | 6.6%   | 197,400       | 1.22%       | -1.1%  |
| <b>Rental</b>                  | 0             | 0.00%       | 0             | 0.00%       | 0.0%   | 0             | 0.00%       | 0.0%   |
| <b>Utilities</b>               | 395,789       | 2.85%       | 460,390       | 2.89%       | 16.3%  | 471,390       | 2.92%       | 2.4%   |
| <b>Telephone</b>               | 49,093        | 0.32%       | 55,000        | 0.35%       | 12.0%  | 55,000        | 0.34%       | 0.0%   |
| <b>Postage</b>                 | 33,839        | 0.23%       | 37,500        | 0.24%       | 10.8%  | 37,500        | 0.23%       | 0.0%   |
| <b>Insurance</b>               | 133,579       | 0.87%       | 146,000       | 0.92%       | 9.3%   | 142,000       | 0.88%       | -2.7%  |
| <b>Travel &amp; Mileage</b>    | 52,116        | 0.56%       | 77,962        | 0.49%       | 49.6%  | 79,962        | 0.50%       | 2.6%   |
| <b>Tuition Waivers/Dues</b>    | 213,477       | 1.46%       | 207,000       | 1.30%       | -3.0%  | 205,000       | 1.27%       | -1.0%  |
| <b>Library &amp; Equipment</b> | 72,976        | 0.33%       | 101,520       | 0.64%       | 39.1%  | 95,980        | 0.59%       | -5.5%  |
| <b>Other</b>                   | 64,949        | 0.82%       | 114,000       | 0.72%       | 75.5%  | 73,000        | 0.45%       | -36.0% |
| <b>Transfers</b>               | 483,034       | 4.25%       | 376,908       | 2.37%       | -22.0% | 313,989       | 1.94%       | -16.7% |
| <b>Total Expense</b>           | 15,557,690    | 100.00%     | 15,917,944    | 100.00%     | 2.3%   | 16,145,965    | 100.00%     | 1.4%   |
|                                | 15,204        |             | 0             |             |        | 0             |             |        |

*Alpena Community College*  
*General Fund Three Year Projection*  
*May 20, 2021*

| Description                    | 2021-2022     |             |        | 2022-2023     |             |        | 2023-2024     |             |        |
|--------------------------------|---------------|-------------|--------|---------------|-------------|--------|---------------|-------------|--------|
|                                | Budget Totals | % of Budget | % Inc. | Budget Totals | % of Budget | % Inc. | Budget Totals | % of Budget | % Inc. |
| <b>Property Taxes</b>          | 2,824,142     | 17.49%      | 2.8%   | 2,880,625     | 16.95%      | 2.0%   | 2,938,238     | 17.00%      | 2.0%   |
| <b>Tuition/Fees</b>            | 6,142,728     | 38.04%      | -0.5%  | 6,265,583     | 39.84%      | 2.0%   | 6,390,895     | 39.96%      | 2.0%   |
| <b>State Aid</b>               | 6,136,901     | 38.01%      | 3.0%   | 6,259,639     | 36.58%      | 2.0%   | 6,353,534     | 36.51%      | 1.5%   |
| <b>Stata Aid - UAAL</b>        | 874,450       | 5.42%       | 0.0%   | 921,648       | 5.61%       | 0.0%   | 921,648       | 5.52%       | 0.0%   |
| <b>Federal</b>                 | 61,000        | 0.38%       | 0.0%   | 61,000        | 0.37%       | 0.0%   | 61,000        | 0.37%       | 0.0%   |
| <b>Interest</b>                | 5,000         | 0.03%       | 0.0%   | 5,000         | 0.03%       | 0.0%   | 5,000         | 0.03%       | 0.0%   |
| <b>Other</b>                   | 101,744       | 0.63%       | 0.0%   | 101,744       | 0.62%       | 0.0%   | 101,744       | 0.61%       | 0.0%   |
| <b>Total Revenue</b>           | 16,145,965    | 100.00%     | 1.4%   | 16,495,239    | 100.00%     | 2.2%   | 16,772,059    | 100.00%     | 1.7%   |
| <b>Salaries</b>                | 8,425,296     | 52.18%      | 1.6%   | 8,581,164     | 52.02%      | 1.9%   | 8,754,504     | 52.20%      | 2.0%   |
| <b>Fringe Benefits</b>         | 4,125,285     | 25.55%      | 2.4%   | 4,192,940     | 25.42%      | 1.6%   | 4,252,060     | 25.35%      | 1.4%   |
| <b>F. B. - UAAL</b>            | 874,450       | 5.42%       | 0.0%   | 921,648       | 5.59%       | 0.0%   | 921,648       | 5.50%       | 0.0%   |
| <b>Outside Sources</b>         | 808,213       | 5.01%       | 5.7%   | 808,213       | 4.90%       | 0.0%   | 832,459       | 4.96%       | 3.0%   |
| <b>Advertising</b>             | 241,500       | 1.50%       | 33.1%  | 241,500       | 1.46%       | 0.0%   | 241,500       | 1.44%       | 0.0%   |
| <b>Supplies</b>                | 197,400       | 1.22%       | -1.1%  | 197,400       | 1.20%       | 0.0%   | 201,348       | 1.20%       | 2.0%   |
| <b>Rental</b>                  | 0             | 0.00%       | 0.0%   | 0             | 0.00%       | 0.0%   | 0             | 0.00%       | 0.0%   |
| <b>Utilities</b>               | 471,390       | 2.92%       | 2.4%   | 478,461       | 2.90%       | 1.5%   | 485,638       | 2.90%       | 1.5%   |
| <b>Telephone</b>               | 55,000        | 0.34%       | 0.0%   | 55,000        | 0.33%       | 0.0%   | 55,000        | 0.33%       | 0.0%   |
| <b>Postage</b>                 | 37,500        | 0.23%       | 0.0%   | 37,875        | 0.23%       | 1.0%   | 38,254        | 0.23%       | 1.0%   |
| <b>Insurance</b>               | 142,000       | 0.88%       | -2.7%  | 146,260       | 0.89%       | 3.0%   | 150,648       | 0.90%       | 3.0%   |
| <b>Travel &amp; Mileage</b>    | 79,962        | 0.50%       | 2.6%   | 79,962        | 0.48%       | 0.0%   | 79,962        | 0.48%       | 0.0%   |
| <b>Tuition Waivers/Dues</b>    | 205,000       | 1.27%       | -1.0%  | 209,100       | 1.27%       | 2.0%   | 213,282       | 1.27%       | 2.0%   |
| <b>Library &amp; Equipment</b> | 95,980        | 0.59%       | -5.5%  | 95,980        | 0.58%       | 0.0%   | 95,980        | 0.57%       | 0.0%   |
| <b>Other</b>                   | 73,000        | 0.45%       | -36.0% | 73,000        | 0.44%       | 0.0%   | 73,000        | 0.44%       | 0.0%   |
| <b>Transfers</b>               | 313,989       | 1.94%       | -16.7% | 376,736       | 2.28%       | 20.0%  | 376,776       | 2.25%       | 0.0%   |
| <b>Total Expenses</b>          | 16,145,965    | 100.00%     | 1.4%   | 16,495,239    | 100.00%     | 2.2%   | 16,772,059    | 100.00%     | 1.7%   |
|                                | 0             |             |        | 0             |             |        | 0             |             |        |

# ACC FY 2022 Budget Workshop

| Budgeted Item  | Total Cost |            |            |           |            |           |           |
|--|------------|------------|------------|-----------|------------|-----------|-----------|
|  |            | 2021       | 2022       | 2023      | 2024       | 2025      | 2026      |
| Beautification and Room Upgrades                                   | \$ 90,000  | \$ 15,000  | \$ 15,000  | \$ 15,000 | \$ 15,000  | \$ 15,000 | \$ 15,000 |
| Building Automation Upgrades                                       | \$ 60,000  | \$ 10,000  | \$ 10,000  | \$ 10,000 | \$ 10,000  | \$ 10,000 | \$ 10,000 |
| BTC Masonry Restoration at Computer Classrooms and Auto Service    | \$ 20,000  | -          | \$ 10,000  | \$ 10,000 | -          | -         | -         |
| New and Updated Interior Directories and Campus Mapping            | \$ 22,500  | \$ 7,500   | \$ 7,500   | \$ 7,500  | -          | -         | -         |
| New Equipment for Wellness Center                                  | \$ 50,000  | \$ 10,000  | \$ 10,000  | \$ 10,000 | \$ 10,000  | \$ 10,000 | -         |
| LED Lighting Upgrades  | \$ 20,000  | \$ 5,000   | \$ 5,000   | \$ 5,000  | \$ 5,000   | -         | -         |
| Expansion of Emergency Broadcasting Speakers                       | \$ 25,000  | -          | \$ 25,000  | -         | -          | -         | -         |
| Van Lare Hall Masonry Restoration                                  | \$ 150,000 | \$ 150,000 | -          | -         | -          | -         | -         |
| Van Lare Hall Roof Replacement                                     | \$ 221,000 | \$ 221,000 | -          | -         | -          | -         | -         |
| Replace 12-Passenger Van   | \$ 32,000  | -          | -          | -         | \$ 32,000  | -         | -         |
| Replace Maintenance/Plow Trucks                                    | \$ 29,000  | -          | -          | \$ 29,000 | -          | -         | -         |
| BTC Roof Replacement at Lower Section                              | \$ 160,000 | -          | -          | -         | \$ 160,000 | -         | -         |
| B-Lot Asphalt Maint and Replacement                                | \$ 150,000 | -          | -          | -         | \$ 150,000 | -         | -         |
| BTC Restroom Remodels  | \$ 150,000 | -          | -          | -         | \$ 50,000  | \$ 50,000 | \$ 50,000 |
| Restore EPDM Roof on WCCT  | \$ 80,000  | -          | \$ 80,000  | -         | -          | -         | -         |
| Replace WCCT Walkway Pavers and Add Icemelt Loop                   | \$ 75,000  | -          | \$ 75,000  | -         | -          | -         | -         |
| Replace WCCT Boiler with High Efficiency Units                     | \$ 120,000 | -          | \$ 120,000 | -         | -          | -         | -         |
| Upgrade Welding/Manufacturing Tech Fume Extraction and Air Make-up | \$ 100,000 | -          | -          | -         | -          | \$ 50,000 | \$ 50,000 |
| Replace Auto-Body Shop Air Make-up Unit                            | \$ 80,000  | -          | -          | -         | -          | \$ 40,000 | \$ 40,000 |

Completed

In Progress

# ACC FY 2022 Budget Workshop

| Budgeted Item  | Total Cost   |            |            |            |            |            |            |
|--|--------------|------------|------------|------------|------------|------------|------------|
|  |              | 2021       | 2022       | 2023       | 2024       | 2025       | 2026       |
| Park Arena Floor Sand/Paint/Finish                                     | \$ 25,000    | -          | \$ 25,000  | -          | -          | -          | -          |
| Replace Tables/Chairs in CTR 104/106                                   | \$ 20,000    | \$ 10,000  | \$ 10,000  | -          | -          | -          | -          |
| Upgrade NRC Elevator   | \$ 220,000   | -          | -          | -          | -          | \$ 220,000 | -          |
| NRC Window Replacement   | \$ 350,000   | -          | -          | -          | -          | -          | \$ 350,000 |
| NRC Air Handler Upgrades with Vari-Freq Drive and A/C                  | \$ 85,000    | -          | -          | -          | -          | \$ 85,000  | -          |
| NRC Stair Tread and Landing Replacement                                | \$ 36,000    | -          | -          | -          | -          | -          | \$ 36,000  |
| NRC 4th Floor Balcony and Overhang Repair                              | \$ 60,000    | -          | \$ 60,000  | -          | -          | -          | -          |
| Renovate/Upgrade NRC 101 Lecture Hall                                  | \$ 350,000   | -          | -          | \$ 350,000 | -          | -          | -          |
| New Roof Over NRC 101  | \$ 38,000    | -          | -          | -          | \$ 38,000  | -          | -          |
| Roof Restoration Over 2nd/3rd Floor of NRC                             | \$ 75,000    | -          | -          | -          | \$ 75,000  | -          | -          |
| Roof Restoration over BTC Machine Shop                                 | \$ 45,000    | -          | -          | -          | -          | -          | \$ 45,000  |
| New Classroom Chairs in NRC  | \$ 10,000    | -          | -          | \$ 10,000  | -          | -          | -          |
| New Classroom Chairs in BTC  | \$ 10,000    | -          | \$ 10,000  | -          | -          | -          | -          |
| New Classroom Chairs in VLH  | \$ 10,000    | \$ 10,000  | -          | -          | -          | -          | -          |
| Curb Replacement at VLH and BTC  | \$ 8,000     | -          | \$ 4,000   | \$ 4,000   | -          | -          | -          |
| Plant Trees Along BTC Drive and Along Johnson St Sidewalk on VLH & BTC | \$ 6,000     | \$ 2,000   | \$ 2,000   | \$ 2,000   | -          | -          | -          |
| College Park Apartments Parking Lot Sealcoating and Striping           | \$ 10,000    | -          | -          | -          | \$ 10,000  | -          | -          |
| College Park Apartments Roof Replacement                               | \$ 45,000    | -          | -          | -          | \$ 45,000  | -          | -          |
| Improvement to South Johnson St Crosswalk                              | \$ 30,000    | -          | \$ 30,000  | -          | -          | -          | -          |
| Totals:  | \$ 3,067,500 | \$ 440,500 | \$ 498,500 | \$ 452,500 | \$ 600,000 | \$ 480,000 | \$ 596,000 |

Completed

In Progress

# *ACC FY 2022 Budget Workshop*

- *Future Budgeting Considerations*
  - *Enrollments lower than budgeted*
  - *State aid still being determined*
  - *Personal property tax reimbursement lower than estimated*
  - *Legislated retirement and healthcare provisions*